Area	Ministry of Health	Ministry Economy and Finance	Mnistry of Labour	Cross-cutting	Activity	Agency
Policy framework	X				Integration of vouchers into HEF	KfW
	X	X			SDG performance-based financing policy	H-EQIP*
	X	X	X		Support to mainstreaming of donor-financed programs (regional activity)	WB
	X	X			Support to financing of health security in Cambodia (multi-country activity)	WB/ DFAT
	X				Development policy framework for insurance for informal sector population	JICA
				X	Consultation and coordination for development of social protection code	<i>P4HC</i> +
Institution building and support to institutions	X				Establishment of and capacity building for a Social Health Insurance Payment and Quality Review Agency (SHIRE)	H-EQIP*, USAID
				X	Support to Inter-Ministerial Working Group for the establishment of the SHIRE (PCA)	H-EQIP/WB-KWPF
	X				Support to performance-based financing through National Quality Enhancement Monitoring Process (NWEMP)	H-EQIP
	X				Health Equity Fund Operator to Promoter	H-EQIP
	X				Promotion of insurance for informal sector population	JICA
			X		IT system NSSF	AFD, GIZ
				X	Promotion strategy for Social Health Insurance (SHI), more specifically in terms of health promotion	AFD
			X		Development of standard operating procedures and training package for operational systems of social health insurance	AFD
			X		Awareness raising on social health insurance with NSSF	GIZ
Governance/leadership	X				Special Operating Agencies/ Budget Entities	H-EQIP
				X	Improved collaboration between MoEF and MoH and MoLVT through L4UHC	P4H (WB/GIZ)

Area	Ministry of Health	Ministry Economy and Finance	Mnistry of Labour	Cross-cutting	Activity	Agency
	X				Accountability through community – Health Equity Funds and support to District Health Financing Steering Committees	USAID
			X		Establishment of a call center for Social Health Insurance (SHI) branch	AFD
	X	X			Public Financial Management in Health	H-EQIP, WHO
Capacity building	X				Social Health Protection concepts training	GIZ
	X				Trainings on user fee database for relevant staff	GIZ
				X	Workshops to build general knowledge on health financing/UHC for informed decision making	USAID
		X			Policy seminars, policy briefs, international evidence on health financing interventions, leadership and M&E	USAID
	X				Strengthen capacity to implement HSP3, M&E plan with a focus on health financing indicators	USAID
		X			Workshop on global lessons for the structures, roles and responsibilities of institutions for social protection	USAID
		X			Training in standard operating procedures for routine processes of health insurance	AFD
				X	Standard Operational Procedures (SOP) training for SHI branch	AFD
		•		X	Short course on Social Health Protection	GIZ&USAID
	X				Short course for managers/operators of health insurance for informal sector population	JICA
	X				Training HFs on PMRS, non-medical HEF benefits, and post-ID	H-EQIP/USAID/URC
	X				Training and capacity building for PFM at decentralized level	H-EQIP/USAID/URC
	X				Capacity building for M&E at decentralized level	H-EQIP
			X	X	Capacity building to social security staff, employers and workers	ILO
				X	UHC Flagship Course- Asia Edition	WB/USAID

Area	Ministry of Health	Ministry Economy and Finance	Mnistry of Labour	Cross-cutting	Activity	Agency
				X	UHC Flagship Course- Global Edition	WB
	X			X	Operational training for hospital agents in cooperation with SHPA	GIZ &USAID
Integrated experts/advisors	X				Expert Advisor in health financing interventions	WHO
	X	X	X		Long-term expert advisors in social health insurance	GIZ, USAID
		X	X		Integrated expert	AFD, USAID
	X	X			Support on the transition of funding from Kantha	SDC
Resource mobilisation					Bopha to Cambodia government	
Pooling	X				Development of needs-based formula for budget allocation	USAID, WHO
Purchasing	X	X			Service Delivery Grants –quality/quantity formula	H-EQIP
	X				Health Equity Funds	H-EQIP
	X				Voucher scheme	KfW
Routine M&E	X				Patient Management Registration System	H-EQIP
	X				National Health Accounts and OOP study (annually)	WHO, GIZ
	X				Analysis socioeconomic surveys	GIZ, WHO, WB
	X				Impact Evaluation on Service Delivery Grants	H-EQIP
			X		Evaluation of social health insurance branch (NSSF)	ILO (late 2017, looking for co-funding)
			X	X	Process evaluation of the NSSF operations of the for workers injury insurance scheme	ILO
	X	X			M&E Health financing	USAID
	X				NASA	USAID, UNAIDS
Research/Studies	X				National AIDS Spending Assessment	UNAIDS/USAID
	X				Strengthen capacity to implement HSP3 M&E plan with a focus on health financing indicators	USAID
	X				Strengthen Health Management Information System	H-EQIP; USAID, WHO

Area	Ministry of Health	Ministry Economy and Finance	Mnistry of Labour	Cross-cutting	Activity	Agency
	X				Quality assessment of health services to complement L2 assessment and capacity building	H-EQIP
	X				Efficiency gains and lobby for increasing domestic resources for health	USAID
			X		Actuarial review of workers injury insurance	ILO/AFD
				X	Feasibility study for expansion of workers injury insurance into informal sector (i.e. construction workers)	ILO
	X	X			Cross-subsidization for UHC: A brief on evidence and lessons for Cambodia	USAID
	X	X			HEF analytics	USAID
	X	X			HIV/AIDS and TB costing	USAID
	X	X			Key Decisions For Social Protection Programs In Cambodia: Critical Decisions And Questions	USAID
	X	X			Improving the efficiency of health and disease spending with an emphasis on the role of health financing	USAID
	X		X		Health Services costing system- methodology development	GIZ
				X	Financial Analysis expertise and backstopping	GIZ &USAID
	X				Secondary analysis on health equity and financial protection	H-EQIP
					Policy analysis on strategic purchasing	WHO
	X				Benefit-incidence and financing incidence analysis	GIZ (with UNSW)
	X				Costing study for rehabilitation services	WHO

H-EQIP\*: DFAT, KfW, KOICA, World Bank (WB). The H-EQIP project is also supported by a complementary USD 1 million trust fund from the Japanese Government (Japan-World Bank Policy and Human Resources Development (PHRD) Trust Fund), focused on M&E