

**The global network for social health protection and health financing**



# **P4H Annual Review**

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JULY 2023 – JUNE 2024

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## ABBREVIATIONS AND ACRONYMS

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<b>ACCISS</b>	Addressing the Challenge and Constraints of Insulin Sources and Supply	<b>NHIF</b>	national health insurance fund
<b>AFD</b>	Agence française de développement	<b>NHIMA</b>	National Health Insurance Management Authority
<b>ANU</b>	Australian National University	<b>OOP</b>	out-of-pocket
<b>CAI</b>	Collective Action Initiatives	<b>P4H-CD</b>	P4H Coordination Desk
<b>CNAS</b>	Caisse nationale d'assurance santé	<b>P4H-CFP</b>	P4H country focal person
<b>CNAM</b>	Caisse nationale d'assurance maladie	<b>P4H-CT</b>	P4H Coordination Team
<b>COP</b>	community of practice	<b>P4H-RFP</b>	P4H regional focal person
<b>CSO</b>	civil society organization	<b>P4H-SG</b>	P4H Steering Group
<b>DRC</b>	Democratic Republic of the Congo	<b>P4H-TEG</b>	P4H Technical Exchange Group
<b>EECA</b>	Eastern Europe and Central Asia	<b>PAHO</b>	Pan American Health Organization
<b>EF</b>	Expertise France	<b>PHC</b>	primary health care
<b>FUSPH</b>	Fudan University School of Public Health	<b>PPPR</b>	pandemic prevention, preparedness and response
<b>GFF</b>	Global Financing Facility for Women, Children and Adolescents	<b>PUCP</b>	Pontifical Catholic University of Peru
<b>Global Fund</b>	The Global Fund to Fight AIDS, Tuberculosis and Malaria	<b>SDC</b>	Swiss Agency for Cooperation and Development
<b>GIZ</b>	Deutsche Gesellschaft für Internationale Zusammenarbeit	<b>SFHA</b>	Sustainable Financing for Health Accelerator
<b>HF</b>	health financing	<b>SHI</b>	social health insurance
<b>HFI</b>	health financing and investment	<b>SHIF</b>	Social Health Insurance Fund
<b>HSSA</b>	Health System Strengthening Accelerator	<b>SHP</b>	social health protection
<b>ILO</b>	International Labour Organization	<b>SLeSHI</b>	Sierra Leone Social Health Insurance
<b>ITCILO</b>	International Training Centre of the International Labour Organization	<b>SNUGSPH</b>	Seoul National University Graduate School of Public Health
<b>KM</b>	knowledge management	<b>SP</b>	social protection
<b>KUHeS</b>	Kamuzu University of Health Sciences	<b>UHC</b>	universal health coverage
<b>L4UHC</b>	Leadership for UHC	<b>UHI</b>	universal health insurance
<b>Lao PDR</b>	Lao People's Democratic Republic	<b>UNIGE</b>	University of Geneva
<b>LTC</b>	long-term care	<b>USAID</b>	United States Agency for International Development
<b>M&amp;E</b>	monitoring and evaluation	<b>USP</b>	universal social protection
<b>MCAT</b>	multicountry assignment team	<b>WBG</b>	World Bank Group
<b>MEAE</b>	Ministry for Europe and Foreign Affairs	<b>WG</b>	working group
<b>MOH</b>	Ministry of Health	<b>WHO</b>	World Health Organization
<b>NHA</b>	national health account	<b>WHO/AFRO</b>	WHO Regional Office for Africa
<b>NHIA</b>	Nigerian Health Insurance Authority	<b>ZHSF</b>	Zanzibar Health Services Fund

# Overview of the Year

Looking back on the twelve months from July 2023 through June 2024, the P4H Network reflects on its continuing reach – and relevance – across the globe.

From July 2023 through June 2024, the P4H Network continued to attract new members. Two of this year’s new members – academic institutions from South America – contributed to amplifying engagement among Spanish-speaking stakeholders in our exchanges. And P4H welcomed to its membership a sub-Saharan African government – the first from this area. Political support from the P4H Network’s founders remains strong and firm, as the new French global health strategy (2023-2027) shows.

What explains this new and ongoing engagement? The people and institutions that drive the P4H Network have unwaveringly stuck to P4H’s vision, because of or despite challenges to universal health coverage. We participated in joint efforts by two founding members of P4H, the World Bank Group and the World Health Organization, to improve the measurement of financial protection related to Sustainable Development Goal 3 in case of sickness. We involved ourselves in better understanding forgone care and unmet needs in individual countries and around the world. We focused our attention on the most vulnerable, such as persons with disabilities, people living with rare diseases, and people living in conflict-affected areas. We started to think about the consequences and implications of looking beyond the traditional scope of financing health services by keeping in mind the idea of economics of health for all.

We continue to engage with a large number of countries – forty-four – that in the July 2023–June 2024 reporting period benefited and are still benefitting from the presence and actions of 21 P4H country focal persons (P4H-CFPs). They are doing essential work in social health protection and health financing. The Leadership for UHC (L4UHC) programme helped national leaders overcome health financing reform obstacles in six countries on two continents with a total population of 1.72 billion people. In countries like Cameroon, Chad, India and Nepal, a significant number of positive outcomes are clearly attributed to some combination of the P4H-CFPs and the L4UHC programme.

We also closely stuck to our mission: we organized P4H Technical Exchange Group (P4H-TEG) meetings on pandemic prevention, preparedness, and response (PPPR), on aging, and on vulnerable people; we documented country experiences with policy reforms through nine new country case studies; we contributed to 10+ regional and global exchange forums; our new website bolstered global knowledge in social health protection and health financing, and our social media footprint got bigger.

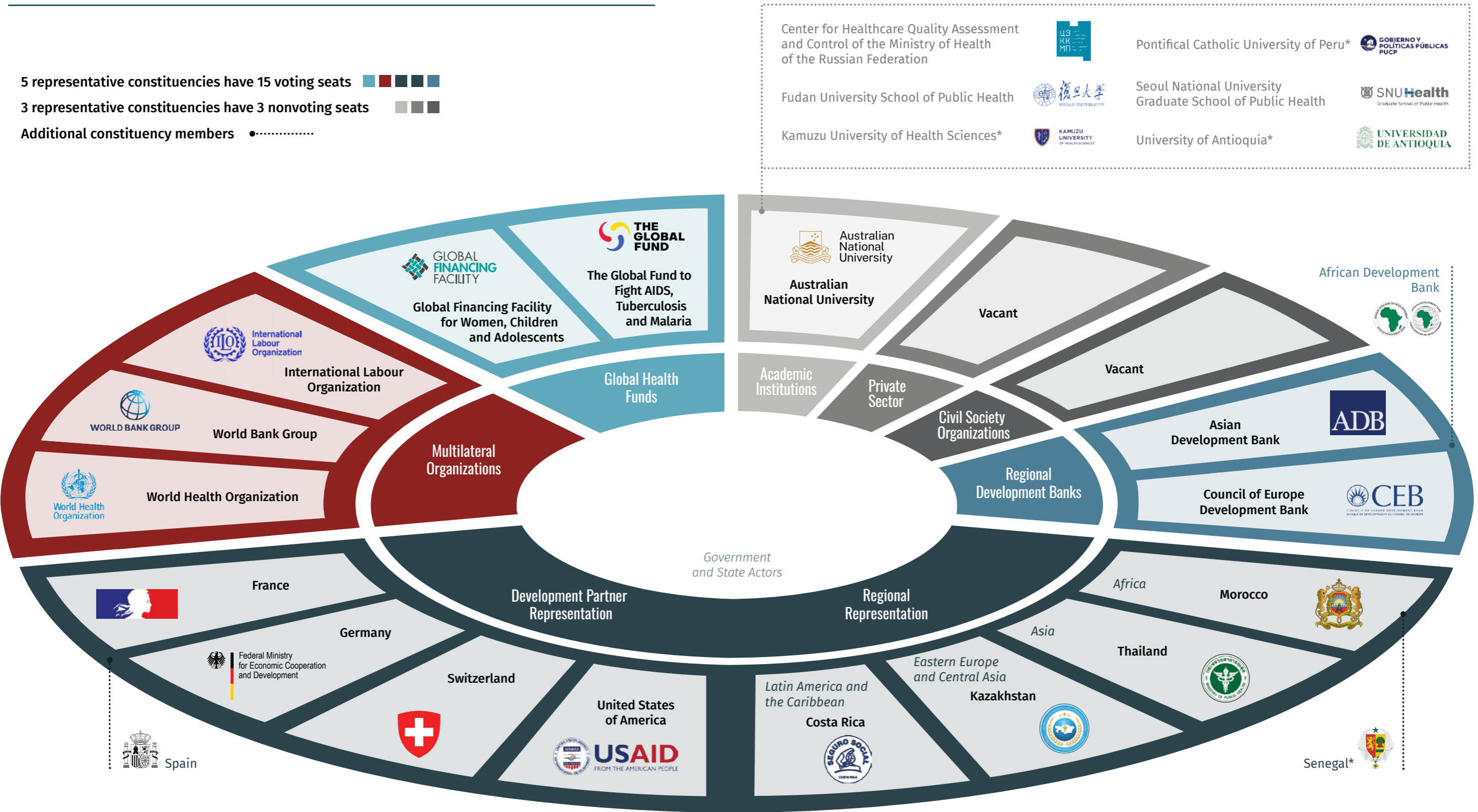
We achieved these results thanks to the commitment of the P4H Network’s members, co-chairs, funders and partnerships and of all the dedicated members of the P4H Coordination Team. And, in keeping with P4H’s values of accountability and transparency, our joint efforts were further reinforced by the development and adoption of a comprehensive new monitoring framework and associated tools. These will inform the commitments stated in our vision and mission as we help shape the future.

During the 2023–2024 period, the P4H Network developed a monitoring dashboard, to be piloted in 2024–2025. Figure 1 shows the baseline for each indicator for this reporting year.

FIGURE 1. MONITORING DASHBOARD

MONITORING INDICATOR	BASELINE (JULY 2023–JUNE 2024)	
<b>Country level indicators</b>		
Number of legislative, policy, strategy or programme changes as part of countries’ SHP or HF reforms that are linked to P4H’s engagement	43	12 countries
Number of joint activities (deployed P4H-CFPs)	136	12 countries
Number of country case studies on the P4H website	9	6 countries
Number of national stakeholders that P4H-CFPs connect with on HF and SHP (all P4H-CFPs)	660	18 countries
<b>Global stakeholders: L4UHC programme</b>		
Number of countries participating in the L4UHC programme	6	Cambodia, Cameroon, Chad, India, Nepal, Pakistan
<b>P4H-TEG</b>		
Number of P4H-TEG working groups (WGs)	5	Active WGs
<b>P4H website and social media metrics</b>		
Number of unique visitors on the P4H website	24,741	Unique visitors
Number of followers on LinkedIn	3009	LinkedIn followers
<b>P4H-CD</b>		
Number of exchange sessions of P4H-CD with P4H-CFPs	8	8 P4H-CT meetings including 1 regional meeting (Africa) and 2 appointed meetings
<b>P4H members and P4H-SG</b>		
Attendance at 24th P4H-SG Meeting by representatives of P4H-SG’s 15 voting seats	13	50%–50% gender balance (7 women and 6 men)
Number of P4H-CFPs funded	15	P4H-CFPs

FIGURE 2. P4H NETWORK MEMBERS (AS OF 30 JUNE 2024)

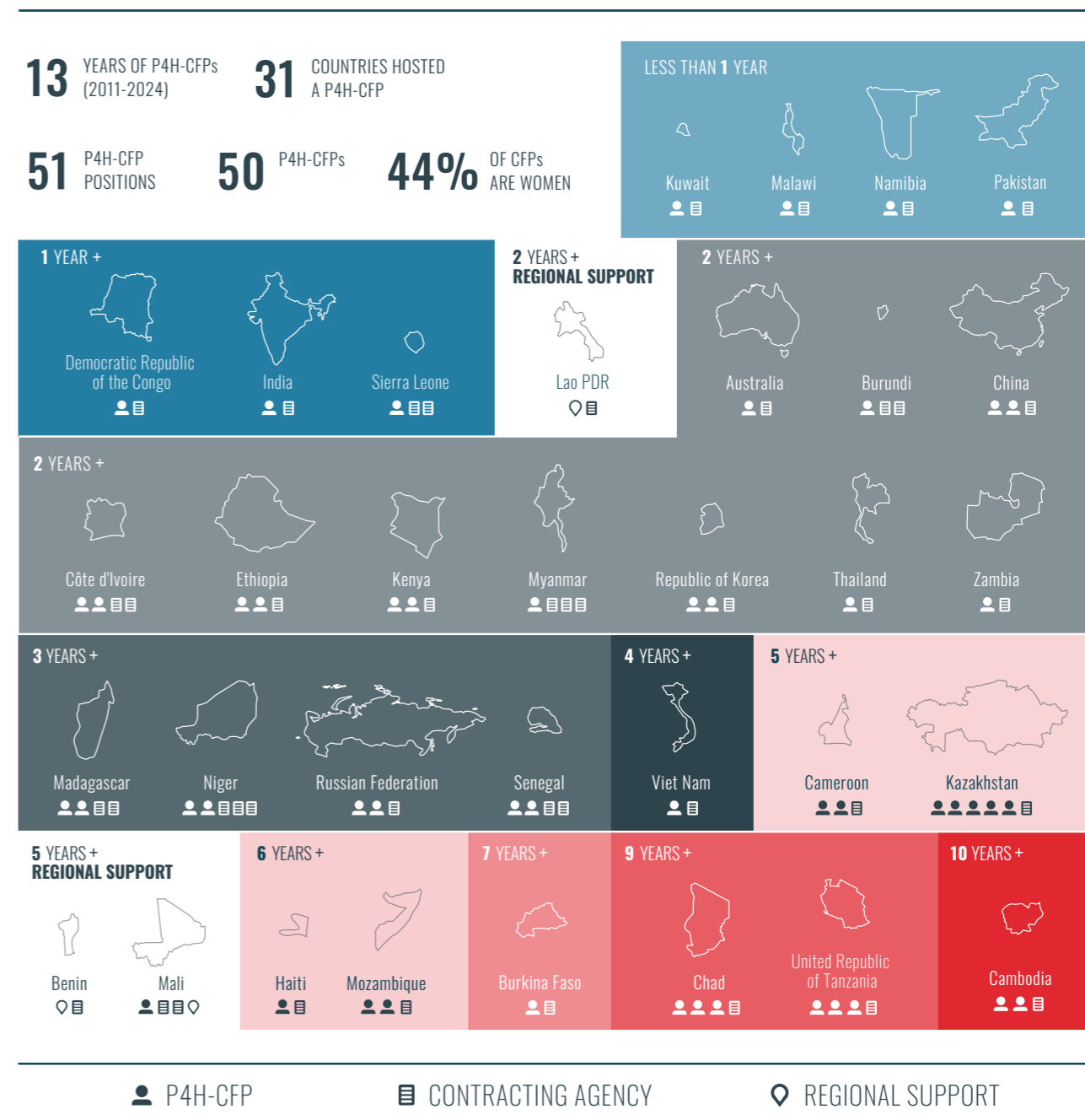


\*The P4H Network's four newest members, as of 29 November 2023

FIGURE 3. P4H COUNTRY FOCAL PERSON STATUS (JULY 2023 – JUNE 2024)

COUNTRY	EVOLUTION OF THE SITUATION	CONTRACTING	FUNDING	APPOINTED	DEPLOYED
Australia		AUS	AUS	✗	
Burundi	P4H-CFP contract ended No more P4H-CFP	WBG	WBG		✗
Cambodia		GIZ	BMZ		✗
Cameroon		GIZ	BMZ		✗
Chad		GIZ	SDC		✗
China	Change of P4H-CFP	CN	CN	✗	
Côte d'Ivoire		WHO	WHO		✗
Democratic Republic of the Congo	P4H-CFP contract ended P4H-CFP position vacant	ILO	ILO		✗
Ethiopia		WHO	WHO		✗
Kazakhstan	Change of P4H-CFP	KZ	KZ	✗	
Kenya		ILO	ILO		✗
Madagascar	New country with a P4H-CFP this year	WHO	WHO		✗
Mozambique	P4H-CFP contract ended No more P4H-CFP	GIZ	SDC		✗
Myanmar	P4H-CFP contract ended No more P4H-CFP	GIZ	SDC		✗
Niger	P4H-CFP contract ended No more P4H-CFP	EF	EF		✗
Republic of Korea	Change of P4H-CFP	KO	KO	✗	
Russian Federation	Change of P4H-CFP	RUS	RUS	✗	
Senegal	New country with a P4H-CFP this year	SEN	SEN	✗	
Sierra Leone	P4H-CFP contract ended No more P4H-CFP	GIZ	BMZ		✗
Thailand		IHPP	IHPP Foundation	✗	
United Republic of Tanzania		GIZ	BMZ		✗

FIGURE 4. P4H COUNTRY AND REGIONAL FOCAL PERSONS IN COUNTRIES (2011–2024)



**GENDER PARITY AND EQUITY**

As of 30 June 2024, the P4H Steering Group (P4H-SG) members included eight women and eight men; of the 108 P4H Technical Exchange Group (P4H-TEG) members, 58% were women; the P4H Coordination Team (P4H-CT) comprised 16 women and 14 men.

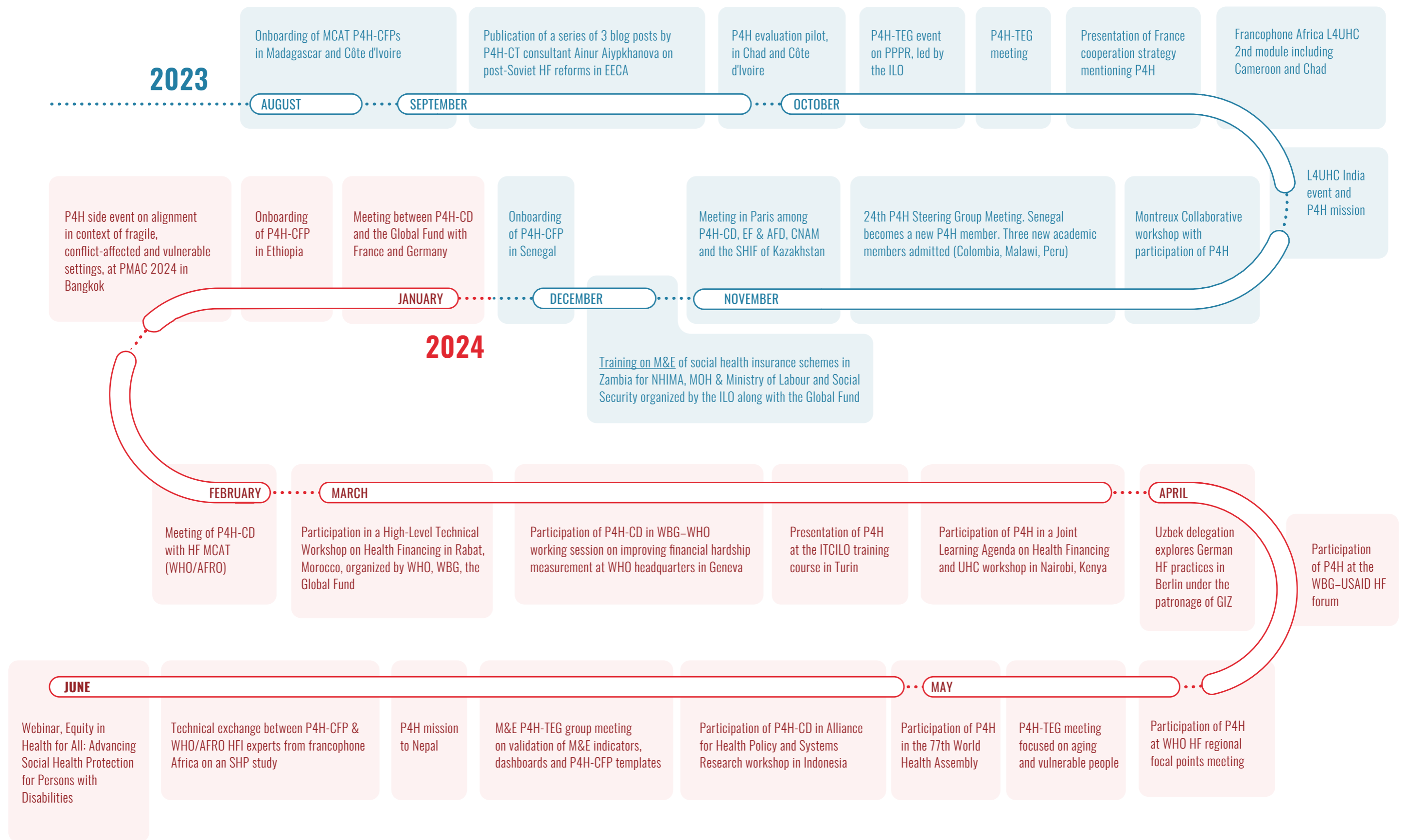
At country level, some activities focused on equity and gender.

In Cameroon, from 22 through 25 May 2024, the P4H Network, in collaboration with the World Health Organization (WHO) country office and the Ministry of

Health (MOH) of Cameroon, organized a [workshop](#) for central government officials on gender issues in social health protection (SHP).

The P4H Network is assessing the potential role of Cambodia's social protection (SP) system in contributing to achieving gender equity and is working to identify opportunities for including a gender-responsive approach to programming. This assessment includes both a gender analysis of poverty and vulnerability to risks plus a gender review of the national SP system and core schemes.

FIGURE 5. TIMELINE



# P4H Network Across the World (July 2023 – June 2024)

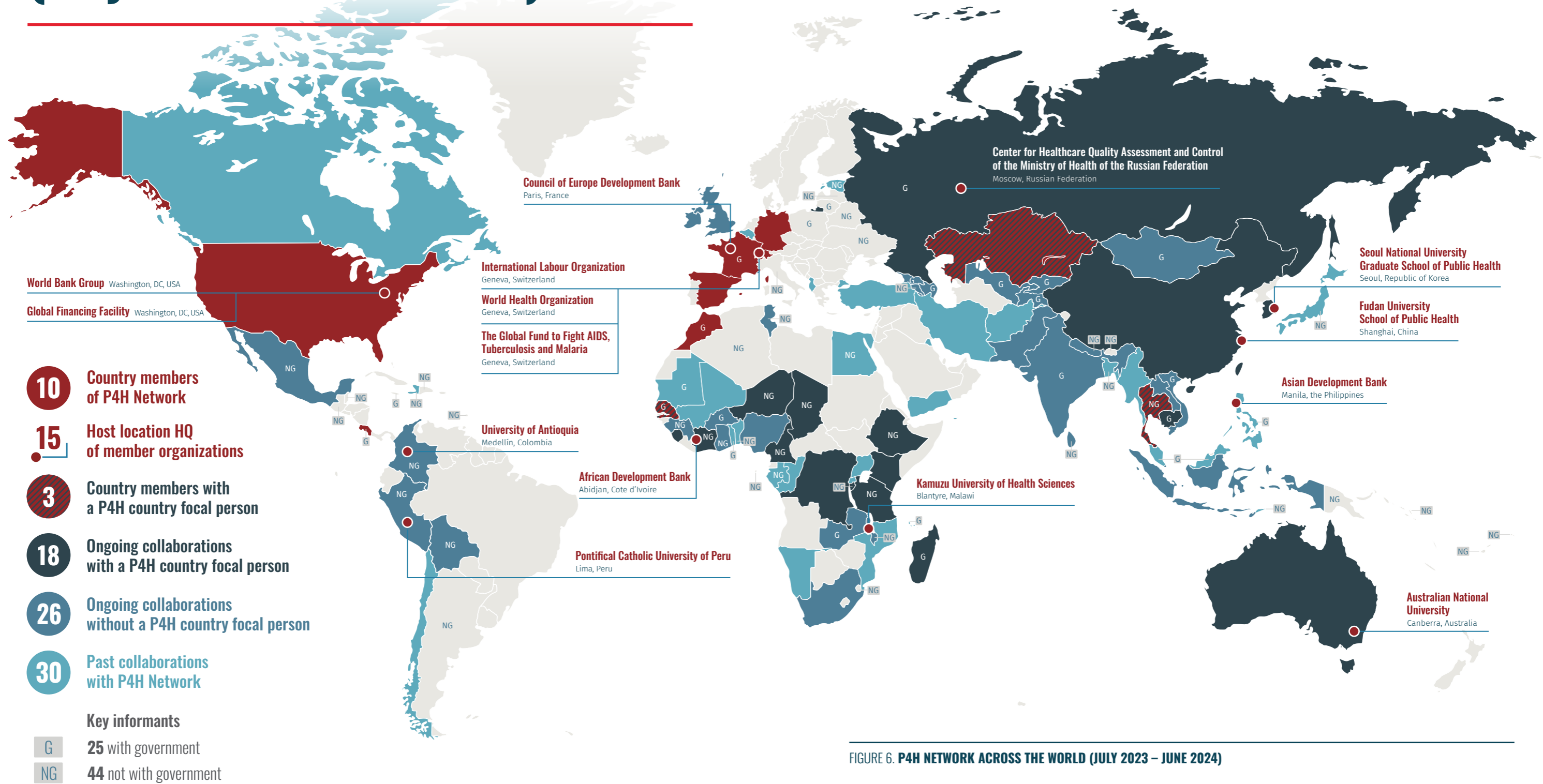


FIGURE 6. P4H NETWORK ACROSS THE WORLD (JULY 2023 – JUNE 2024)

# Workstreams in Review

## HIGH-LEVEL MULTISECTOR COMMITMENT TO FINANCING UNIVERSAL HEALTH COVERAGE (P4H NETWORK EXPECTED OUTPUT 1)

### FACILITATION OF NATIONAL DIALOGUE ON FINANCING UNIVERSAL HEALTH COVERAGE

Support of collaborative activities in social health protection and institutional frameworks in the area of health financing systems

#### UHC2030 Related Initiatives

The P4H Network actively participated in the UHC2030 Related Initiatives activities and bimonthly meetings. The UHC2030 Related Initiatives collectively published two blog posts titled “[Putting Communities at the Heart of Health Systems Strengthening to Achieve UHC](#)” and “[How Health Systems Strengthening Related Initiatives Contribute to Progress Towards UHC](#)”. The UHC2030 Related Initiatives uses international and global events as opportunities to reach out to traditional and nontraditional partners. These events included the United Nations General Assembly in September 2023, Universal Health Coverage Day in December 2023, World Health Worker Week 2024 in April 2024 and the 77th World Health Assembly in May 2024.

#### Policy and legal frameworks

In **Myanmar**, the P4H country focal person (P4H-CFP) served as a board member of the Strategic Purchasing Agency operated by the United Nations Office for Project Services.

In **Burundi**, a high-level national dialogue on health financing (HF) was held in February 2024 and was organized by the East African Community in collaboration with the government and partners. The main recommendation was to finish and validate the HF strategy.

In **Cambodia**, the results of the analysis of the legal and regulatory frameworks for social health protection (SHP) and HF was completed. This work was delivered to the general secretariat of the country’s National Social Protection Council and shared within the P4H Network. (This work was also discussed in the P4H 2022–2023 Annual Review, p. 13.)

In **Ethiopia**, the P4H-CFP provided technical and policy inputs regarding the revision of the HF strategy, aided in the effort to secure approval from the Council of Ministers of Ethiopia and provided technical advisory services to Ethiopian health insurance services.

In the **Lao People’s Democratic Republic (Lao PDR)**, the P4H regional focal person (P4H-RFP) supported the revision of health insurance law for better alignment of the legislative framework with the policy reform agenda aimed at increasing social security coverage.

#### Social health protection institutions

In July 2023, the Revolutionary Government of Zanzibar started the implementation of its universal health insurance (UHI) scheme, the Zanzibar Health Services Fund (ZHSF). ZHSF started to enrol the public and formal sector. The enrolment of the informal sector and vulnerable groups is expected to start in financial year 2024–2025. The scheme currently covers about 12% of the population of the Revolutionary Government of Zanzibar. The P4H Network is supporting these developments by providing both technical and financial support to ZHSF. Five hundred million Tanzanian shillings have been budgeted by the governmental authorities to cover vulnerable groups. These funds will be transferred to an equity account. Other development partners have started showing interest in supporting the Revolutionary Government of Zanzibar on financing vulnerable groups.

In **Lao PDR**, the P4H-RFP provided support reviewing the drafting and implementation of the Law on Health Insurance as and conducting an actuarial valuation to inform financial sustainability of the National Health Insurance scheme. This work was ongoing at the end of the reporting period.

In the **Democratic Republic of the Congo (DRC)**, the P4H-CFP supported a costing exercise to evaluate the financial implications of the extension of universal health coverage (UHC) based on different policy scenarios within the newly established social health insurance (SHI) system.

#### Coproduction of policy briefs, joint strategies and implementation plans

In **Côte d’Ivoire**, several briefs were jointly produced with the support of the P4H-CFP. They focused on out-of-pocket (OOP) payments and existing policies and initiatives that can reduce them, and on the use of health services by the population.

In **Kenya**, within the transition phase from the national health insurance fund (NHIF) to the newly formed social health insurance fund, the P4H-CFP supported the development of joint understanding and consistent policy messages with United Nations partners to guide the government towards extending UHC and SHP for the entire population. The P4H-CFP also participated in developing the monitoring and evaluation (M&E) plan and road map implementation of the newly launched SP strategy.

In **Madagascar**, the P4H-CFP actively collaborated with the United States Agency for International Development (USAID) to draft an advocacy paper with the purpose of acknowledging the work carried out by community health workers. Various combinations of monetary and nonmonetary incentives were explored across different contexts. The paper considered broader factors such as training duration, job content and effort levels. The P4H-CFP also drafted papers and notes to mobilize more domestic resources for primary health care (PHC), to improve risk pooling and to implement strategic purchasing more effectively. Eventually, an advocacy note for the use of WHO’s Health Financing Progress Matrix was developed.

In **Myanmar**, the P4H-CFP authored a policy brief titled “Difficult but Not Impossible: A Policy Brief on Supporting HF Initiatives in Fragile and Conflict Settings”, which was submitted to Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) HQ in Bonn.

In **Sierra Leone**, the P4H-CFP’s efforts focused on completing the MOH’s 100-day plan and conducting deep-dive discussions on HF elements and sustainability plans for critical health services. Moreover, a significant meeting involved discussions with the solicitor general on proposed amendments to the Sierra Leone Social Health Insurance (SLeSHI) scheme and a position paper on the Free Health Care Initiative.

The P4H-CFP supported the development of the Zanzibar Health Financing Strategy, the development of a public facility financial management guideline and the review and update of the Health Financing Strategy for the **United Republic of Tanzania**.

#### Leadership for UHC programme

##### Administrative reform and institutional set-up

During the reporting period, Scheerer Public Policy Consulting commissioned Deloitte Legal to produce an [option paper](#) for a joint administrative set-up for the Leadership for UHC (L4UHC) programme. In addition, the World Bank Group (WBG) changed the way it is represented in and contributes to the L4UHC programme.

##### Monitoring and evaluation

hera, spelled with a lowercase initial h and based in Belgium, was engaged to conduct the evaluation of the implementation phase 2021–2024. Results will be available and publicized in the coming months on [www.p4h.world](#) and [www.l4uhc.world](#), and in the P4H Governance Newsletter.

##### Country work

During the reporting period, modules took place in October 2023 in Rabat, Morocco, with Chad and Cameroon, and in November for India in Goa state. In addition, workshops took place in October 2023 (Cameroon and Nepal), April 2024 (Cameroon and Pakistan) and May 2024 (Cameroon, Chad, India, Pakistan). During and between these activities, the L4UHC coaches – six national and two regional – and the P4H-CFPs all played a complementary role.

Detailed and up-to-date information on country work progress is available on [www.l4uhc.world](#).



## Highlights

### Cameroon

Cameroon's coalition made progress on two key challenges: increasing disbursement (over 20 billion CFA francs disbursed to date) and enrolling children under five in state insurance programmes (over 1.8 million children enrolled to date). The next step the coalition was planning at the end of the reporting period was to work on the design of the next round of [Collective Action Initiatives](#) (CAI).

### Chad

In an effort to increase the resources of the Caisse nationale d'assurance santé (CNAS) from 0 to 1.5 billion CFA francs, the coalition surpassed its goal as 1.9 billion CFA francs were disbursed to CNAS, exceeding the original target.

### India

The union territory team in Jammu and Kashmir increased capacity for elective surgeries by 26%, without additional budget. This effort was achieved through improvements to allocations of resources (human resources, operating rooms, equipment) and improved coordination across the system.

### Nepal

Nepal's coalition made significant progress developing the policy infrastructure needed to implement the National Health Financing Strategy. Specifically, the coalition members developed a costed implementation plan for the strategy, a five-year costed implementation plan for national health insurance and an M&E tool for tracking the implementation of a basic health services package.

### Pakistan

The country team in Pakistan worked on developing a UHC financing strategy. A draft proposal was presented to senior officials in the relevant government office.

## COLLABORATION ON PUBLIC DOMESTIC FUNDING

### Collaboration on public financial management and fiscal space

In **Cameroon**, the P4H-CFP worked with the L4UHC programme to implement the CAI. One objective of the CAI was to mobilize resources to pay arrears bills from health facilities. From June 2023 through May 2024, this collaboration resulted in the disbursement of approximately 29 billion CFA francs, clearing arrears for 2021 and 2022 and paying invoices for 2023.

In **Sierra Leone**, the P4H-CFP led the update and completion of a debt swap proposal. Comments and alignment from the Global Fund to Fight AIDS, Tuberculosis and Malaria (Global Fund) were secured on the proposal.

In **Madagascar**, national authorities decided to implement the National Health Financing Strategy, as amended by a ministerial instruction of December 2022, to protect the most vulnerable populations and the informal sector by relying on community-based health insurance to progress UHC, revitalization of equity funds and strengthening of free-care programmes and vouchers. In this context, the P4H-CFP and multicountry assignment team (MCAT) were deeply involved in the joint advocacy work of development partners for better financing of PHC.

In **Côte d'Ivoire**, the P4H Network supported the development of a sustainability plan for health programmes (malaria, HIV/AIDS, tuberculosis, vaccination, nutrition, mother and child health) in the context of a transition from external to domestic financing.

### The Montreux Collaborative

[The Montreux Collaborative](#) is a WHO-led platform for collaboration between countries and development partners. It aims to generate and disseminate global and country evidence on how to make budgets work for health, with a focus on making budget formulation and execution practices more agile and responsive to health sector needs. The P4H Coordination Desk (P4H-CD) was invited to provide input to the partners' roundtable during the concluding session of the 14–16 November 2023 [meeting](#). Several [messages](#) were sent, including those related to the support that the collaborative could receive from P4H.

## Collaboration on health taxes

In **Cambodia**, regular exchanges and information sharing between development partners (GIZ, WBG and WHO) and government institutions (MOH and the Ministry of Economy and Finance of Cambodia) have been essential in establishing and maintaining the current assessment on possible health tax reforms.

The **United Republic of Tanzania** allocates special earmarked taxes to fund health insurance for vulnerable groups, including those who cannot afford to pay, pregnant women and children under five, as part of the implementation of the Universal Health Insurance Act of 2023. These allocations come from a 10% excise duty on the value of the stake on betting in gaming and national lotteries, and 2% of the excise duty revenue is collected from beauty products, carbonated drinks and alcoholic beverages (beer and spirits). These measures are expected to contribute about 40 billion Tanzanian shillings to fund health insurance for vulnerable groups. The P4H-CFP and partners are working very closely with the government on resource mobilization for lower-income households.

Since 2020, **Chad** introduced specific taxes to finance UHC. Despite the inclusion of these sources of funding in the country's finance laws and the effective collection of these dedicated taxes, CNAS and the Agence nationale de régulation de l'assurance had not received any funding from these resources. To address this issue, the L4UHC team, supported by the P4H Network in Chad, included CAI in its activities for 2023 aimed at removing obstacles and constraints and enabling the transfer of US\$ 4.5 million from the public treasury to the UHC institutions. From July through December 2023, the group had 10 informal and formal meetings with senior government officials (including the prime minister, ministers, special advisers to the presidency and prime minister's office, general directors of the Ministry of Finance of Chad). The P4H-CFP supported the vast advocacy campaign by facilitating meetings with the L4UHC team and providing technical support in the preparation of a joint order draft outlining the terms and conditions for the transfer of funds. The actions carried out by the L4UHC team led to the mobilization and transfer of US\$ 3.3 million to CNAS in January 2024.

## Inter-agency Working Group on Health Taxes

The P4H Network participated in the regular meetings of the Inter-agency Working Group on Health Taxes and contributed to its matrix. Efforts are ongoing to host the health tax website project on [www.p4h.world](#).

## Collaboration on efficiency and accountability in health spending

In **Cameroon**, the P4H-CFP collaborated with WHO on the cross-programmatic efficiency analysis. This [analysis](#) highlighted the inefficiency and ineffectiveness of health spending on disease control programmes, financed by domestic and external resources. The results of the analysis were presented to policymakers and disseminated within the P4H Network.

In the **United Republic of Tanzania**, the P4H-CFP provided technical support to the MOH and the Revolutionary Government of Zanzibar on resource tracking studies (National Health Accounts and Public Expenditure review).

The [Joint Learning Agenda on Health Financing and Universal Health Coverage](#) met on 26 and 27 March 2024 in Nairobi, **Kenya**. The P4H Network, which engages with this partnership of civil society organizations (CSOs), shared how it can be instrumental in CSOs' advocacy for more money for health and more health for the money in Africa. The participants were eager to learn how they could engage with the P4H-CFPs and use the P4H Network's tools.

**COLLABORATIVE NETWORKS  
(P4H NETWORK EXPECTED OUTPUT 2)**

**COUNTRY LEVEL**

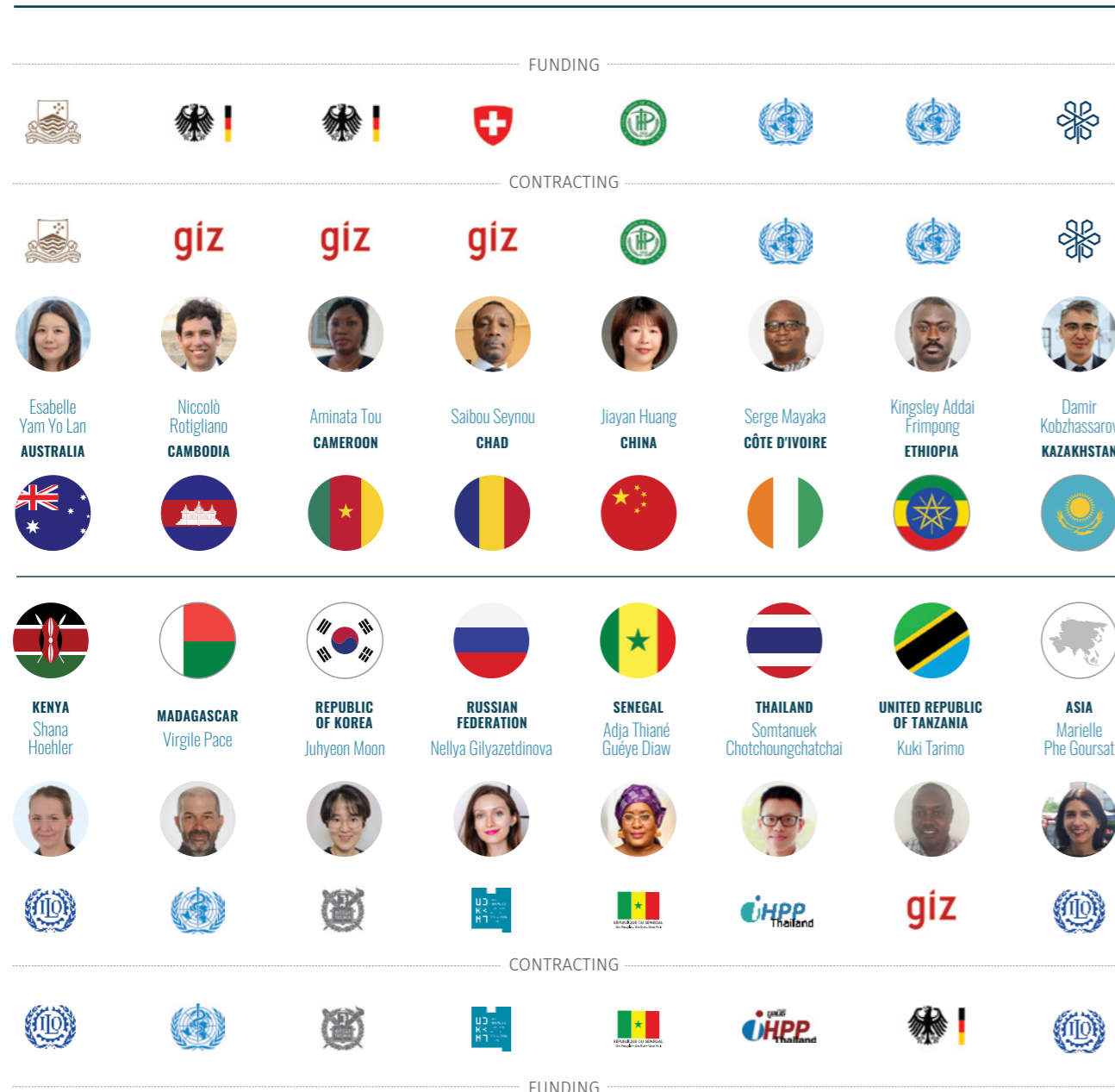
**Evolution of P4H country and regional focal person presence**

**Situation of P4H country focal person presence as of 30 June 2024 and evolution during the year 2023–2024**

There are 15 P4H-CFPs at the end of the reporting period, including one from Senegal, a new P4H Network country member since fall 2023. P4H’s collaboration

with a P4H-CFP stopped in six countries during the period (Burundi, DRC, Mozambique, Myanmar, Niger and Sierra Leone) and restarted in two (Madagascar and Senegal). In addition, four people were replaced during the period. Three of them had previously worked with P4H, including two as P4H-CFPs. Nearly half of the P4H-CFPs positions were appointed (seven out of 15), while last year the appointed P4H-CFPs represented only one third of the total.

FIGURE 7. P4H COUNTRY AND REGIONAL FOCAL PERSONS – CONTRACTING AND FUNDING AGENCIES (AS OF 30 JUNE 2024)



**Set-up and facilitation of inclusive social health protection and health financing networks by P4H country focal persons**

FIGURE 8. SELECTED INDICATORS OF ACTIVITIES OF 12 DEPLOYED P4H COUNTRY FOCAL PERSONS (JULY 2023 – JUNE 2024)



### Facilitation of joint country support in national forums

In **Myanmar**, the P4H Network led a bimonthly HF coordination meeting and regularly participated in the Health Cluster Coordination meetings organized by WHO. The P4H-CFP also contributed to the Health Partner Annual Review Workshop led by the Swiss Agency for Cooperation and Development (SDC).

The P4H-CFP in the **United Republic of Tanzania** participated in different health forums, such as the Tanzania Health Summit, where he was a panellist of a side session on sustainable financing for health.

In **Sierra Leone**, significant preparations were made by the P4H-CFP for the SLeSHI workshop focused on familiarizing key stakeholders with the scheme's benefits package and roll-out plans. She facilitated the workshop, chaired panels and presented on key challenges and opportunities.

In **Chad**, the twenty-eighth session of the steering committee for the joint annual review of the health sector was held in April 2024. The 2024 joint review was an opportunity for the development partners to lead a panel on their viewpoint of HF in Chad. The P4H-CFP provided technical support for the preparation of the presentation made by the group of development partners and participated as a panellist.

In **Ethiopia**, the P4H-CFP contributed immensely towards the design, planning and organization of a three-day dialogue focusing on the implementation of HF policies and the development of an HF capacity plan in Ethiopia. He further proposed solutions for advancing HF capacity-building strategies in Ethiopia, sharing international and regional experiences to enrich the dialogue. As a result of these engagements, a request was received from the University of Gondar, Ethiopia, for the establishment of a collaborative HF centre. As a technical representative of WHO, the P4H-CFP also supports guidance on the process for PHC financing reform.

### REGIONAL LEVEL Asia regional dynamic

The P4H Network facilitated the development of a [framework](#) for access to domestic financing of health policy and system research in Asia, led by the Seoul National University Graduate School of Public Health (SNUGSPH). In Nepal, the [P4H mission](#) significantly enhanced collaboration in the implementation of the national HF strategy between the government of Nepal and key partners.



The P4H Network mission, which took place in June 2024, engaged experts from the MOH, National Planning Commission, Health Insurance Board, Social Security Fund of Nepal, World Bank Nepal, Asian Development Bank, United Nations Children's Fund, GIZ, USAID and Foreign, Commonwealth, and Development Office.

On 27 June 2024, in collaboration with P4H academic partners Australian National University (ANU) and SNUGSPH, the P4H-RFP in Asia organized a webinar with 120 participants on SHP for persons with disabilities. The webinar discussed legal and operational barriers that persons with disabilities face when accessing services and considered strategies to close coverage gaps.

Another dimension pursued was the collaboration with regional networks and collaborative platforms. Along with [CONNECT](#) and [Asia Pacific Network for Health Systems Strengthening](#), the P4H Network established new contacts for information exchange with new networks working on health systems in Asia. These include Dragon Net, Asia and the Pacific Regional Network, the Southeast Asia Regional Collaborative for Health, Emerging Researcher Engaged in [Asia Pacific Regional Network](#), the [Asia eHealth Information Network](#) and the [Virtual Health Information Network](#).

### Eastern Europe and Central Asia regional dynamic

The [blog posts](#) on HF reform in the Eastern Europe and Central Asia (EECA) region published on [www.p4h.world](#) in September 2023 sparked interest from the P4H Network's community.

Gulzhan Shaikhybekova's suggestion to establish a P4H regional hub marked an important milestone at the 24th P4H Steering Group Meeting. SHP and HF institutions in the EECA region would benefit from enhanced networking and technical exchanges.

On 30 November 2023, following the 24th P4H Steering Group Meeting, the P4H-CD organized a [meeting in Paris](#) at the office of the Caisse nationale d'assurance maladie (CNAM) of France in Paris. The deputy chairman of the board of the Social Health Insurance Fund (SHIF) of Kazakhstan shared invaluable information applicable to the development of the compulsory health insurance system and the SHIF, showcasing impressive figures.

### Africa regional dynamic

The P4H-CD and the health financing and investment (HFI) programme of the WHO Regional Office for Africa (WHO/AFRO) held bimonthly meetings during the reporting period. An innovative approach was piloted on a concrete project: in a dedicated meeting held in June 2024, a group of 12 experts comprising WHO members and P4H-CFPs deliberated on the opportunity and feasibility of a study of SHP mechanisms in Africa

– the P4H-CFP logic of a functional team has thus been extended to WHO country experts. Moreover, the L4UHC programme was introduced to the HFI team, and the collaboration on [www.p4h.world](#) began expanding fast. With the P4H Network platform representing a great opportunity for WHO in the African Region, in turn, country offices in this region could contribute substantially to [www.p4h.world](#).

### Latin America and the Caribbean regional dynamic

In November 2023, at the 24th P4H Steering Group Meeting, the P4H-SG admitted two new academic members from the region: the Pontifical Catholic University of Peru (PUCP) and University of Antioquia, Colombia. At the request of these two members, the P4H-CD facilitated an introduction to discuss potential collaborations between the two institutions in 2024. This new connection is expected to lead to a webinar and other virtual meetings.

At the May 2024 P4H-TEG meeting, the regional representative from the Social Security Fund of Costa Rica presented on reaching the last 7% of people in Costa Rica not covered by the health insurance system.

Increased collaboration potential in the Latin American and the Caribbean region was facilitated by the WHO regional office, the Pan American Health Organization (PAHO, Washington, DC) with formal introduction of the P4H Network to the PAHO country offices in Peru, Colombia and Bolivia.

Following the conclusion of presidential elections in Mexico, results from a study about the political economy of the ongoing Mexican health system transformation concluded in 2023 are in process.

### GLOBAL LEVEL P4H Steering Group meeting

The 24th P4H-SG Meeting was held on 29 November 2023, in Paris, France, at the Ministry for Europe and Foreign Affairs of France (MEAE). Anne-Claire Amprou, French Ambassador for Global Health, opened the meeting. The P4H-SG's two cochairs, Shahra Razavi from the International Labour Organization (ILO) and Jérémie Forrat-Jaime from the MEAE, chaired the meeting. The assembly included a quorum of 13 out of 15 P4H-SG members with voting seats (87%). In addition to P4H-SG members, the P4H-SG observer for the academic constituency ANU, representatives of four prospective members of the P4H Network and the P4H-CD attended or participated.

The four representatives of applicants for membership explained their interest in joining the P4H Network and how they would advance P4H's mission, and the P4H-SG approved the four applications. As of 29 November 2023, the four new members of P4H include: [Kamuzu University of Health Sciences](#) (KUHeS) in Malawi, [PUCP](#) in Peru and [University of Antioquia](#) in Colombia, which all belong to the academic constituency; and, in the constituency of regional representation for Africa, Senegal joined Morocco.

The assembled members of the P4H-SG – in person and online – presented and discussed several strategic topics in the SHP and HF space and timely matters for the P4H Network's operations.

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[The 2023 Universal Health Coverage Global Monitoring Report and implications for HF for UHC and the P4H Network](#)

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[Climate change, SHP and HF](#)

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[Pandemic prevention, preparedness and response \(PPPR\)](#)

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[The P4H M&E framework](#)

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[Operations, including finances, annual review, annual workplan](#)

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[The contributions of P4H-CFPs and the L4UHC programme](#)

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## [P4H Network in global health and cross-regional exchanges](#)

### **Cooperation strategy for the P4H Network in France**

On 12 October 2023, the French government launched its new [global health strategy](#) at a conference held at the International Agency for Research on Cancer in Lyon. The P4H Network is mentioned several times in the document.

### **World Bank Group and World Health Organization meeting on financial hardship measurement**

WHO and WBG teams working on financial protection met in March 2024 to discuss and propose an improved indicator 3.8.2 of Sustainable Development Goal 3. The P4H Network, which uses Sustainable Development Goal indicator 3.8.2 as the impact indicator in its results framework to measure the hardship households worldwide face when paying for health care, was invited to the brainstorming sessions.

### **Uzbek delegation explores German health financing practices in Berlin**

Officials from **Uzbekistan's** health sector visited Berlin for a week (14 through 20 April 2023) with the goal of understanding and learning from the German health system. The visit was led by representatives from the Uzbek State Health Insurance Fund and the MOH of Uzbekistan. GIZ's HF team, BACKUP Health's team working with the P4H Network and the bilateral health programme in Uzbekistan organized the visit.

### **P4H Coordination Desk members share with colleagues at WHO's headquarters and regional offices**

Every year, the HF and economics department of WHO in Geneva invites its colleagues from various regional offices of WHO to share and discuss strategic and technical matters. The P4H-CD was invited to the 2024 session, which took place from 29 April through 3 May 2024 with some 60 people in attendance. WHO participants from various regional offices asked for more knowledge exchange, including country experience sharing, especially from countries with advanced SHP systems. These statements reinforced the view that P4H is heading in the right direction with [www.p4h.world's](#) unique feature of country pages and the development of more robust country pages.

### **Chad reaffirms its commitment to universal health coverage at the 77th World Health Assembly**

During the 77th World Health Assembly, Abdelsalam Hammad Djamouss, deputy director-general of CNAS, in **Chad**, reaffirmed his country's commitment to UHC. Highlighting the significant progress made by Chad, he thanked the P4H Network for its "multifaceted support". The Chad delegation was accompanied and supported by the P4H-CFP for Chad.

### **Participating in the 7th Annual Health Financing Forum**

GIZ and the P4H Network participated in the 7th [Annual Health Financing Forum](#) hosted by WBG, the Global Financing Facility for Women, Children and Adolescents (GFF) and USAID in Washington, DC, from 15 through 17 April 2024. The forum provided a platform for P4H to engage in critical discussions, explore cofinancing opportunities with the GFF, and collaborate with WBG's Health, Nutrition & Population Global Practice to support UHC initiatives. GIZ and P4H shared how they support prioritizing UHC in low- and middle-income countries, advocating for innovative financing mechanisms and promoting continuous dialogue between ministries of health and finance to secure sustainable HF.

### **Some examples of P4H country focal persons participating in regional forums**

In March 2024, WHO, WBG and the Global Fund hosted a three-day workshop called the [High-Level Technical Workshop on Health Financing](#). The workshop in Rabat, **Morocco**, focused on driving progress towards UHC in the Middle East and North Africa and Eastern Mediterranean regions. The conference was attended by Lisa Hoffman, from the Federal Ministry of Economic Cooperation and Development of Germany and by [Aminata Tou](#), the P4H-CFP for **Cameroon**.

The P4H-CFP in **Myanmar** participated in the [2023 Meeting of the Sector Network Health and Social Protection](#) where he cofacilitated two sessions.

The P4H-CFP in **Ethiopia** delivered a presentation on financing for noncommunicable diseases at the 1st International Conference on PEN-Plus in Africa held in Dar Es Salaam, United Republic of Tanzania, from 23 through 25 April 2024. He also served as a speaker at a three-day regional meeting focused on sustainable financing mechanisms for tobacco control from 10 through 12 June 2024 in Ethiopia's capital, Addis Ababa.

The P4H-CFP and HF MCAT in **Côte d'Ivoire** supported a forum on financing PHC in West and Central Africa for strengthening PHC and resilience in October 2023. The forum aimed to exchange knowledge and promote constructive dialogue in order to define concrete actions and propose policy changes to accelerate progress towards UHC through improved financing of PHC from all available sources.

### **Exchanges among countries with support of P4H country focal persons**

In February 2024, GIZ BACKUP Health's team working on the P4H Network facilitated a knowledge and experience exchange aimed at enhancing SHP and HF in Nigeria. P4H-CFP [Saibou Seynou](#), contracted by GIZ, and [Kuki Gasper Tarimo](#), also contracted by GIZ, travelled to Abuja, Nigeria, to collaborate with the Nigerian Health Insurance Authority (NHIA). Their mission included understanding the local health insurance landscape, evaluating data for an actuarial study, and identifying areas requiring technical support. The two P4H-CFPs engaged with the management of NHIA, the Federal Capital Territory Scheme, and partners such as WHO and GIZ BACKUP Health. Based on their visit, a critical area for support was identified – conducting an actuarial study – for which an ongoing collaboration was established.

From 15 July to 30 July 2023, a delegation from Chad conducted a knowledge exchange visit to Mali to study its implementation of UHC. The Chadian delegation concluded the mission with a set of recommendations to enhance Chad's UHC initiatives, emphasizing resource mobilization, stakeholder engagement and further international collaborations.

### **Activities of the P4H Technical Exchange Group**

P4H-TEG activities continued under the leadership of three cochairs from Agence française de développement (AFD), the Global Fund and the SNUGSPH. During the reporting year, Severine Calza, the P4H-TEG cochair from the Global Fund, was replaced by Emi Inaoka (Hasegawa), and Inuk Hwang, the alternate P4H-TEG cochair from the SNUGSPH, was replaced by Juhyeon Moon. The P4H-TEG cochairs met on a bimonthly basis and attended the P4H cochairs' regular meeting with the P4H-SG cochairs.

The P4H-TEG cochairs reviewed and validated the P4H-TEG workstreams for 2023–2024 in line with the priorities defined by the P4H-SG. The priorities aimed to increase technical exchanges among members, foster exchanges of experience for the P4H-CFPs, contribute to domestic financing for health and SHP, promote alignment of donors at the national level and address specific cross-cutting technical topics. Accordingly, the P4H-TEG cochairs shared their responsibility across the five following P4H-TEG workstreams.

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Alignment of community of practice (COP) to be led by AFD and the Global Fund

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P4H M&E framework to be led by GIZ and the Global Fund

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Climate change and HF to be led by AFD and the Global Fund

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Care for people over 60, including vulnerable populations, to be led by the SNUGSPH and the Global Fund

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Financing PPPR to be led by GIZ, the ILO and the Global Fund

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The working groups were discussed at the P4H-TEG meetings held in October 2023 and May 2024. The October meeting took place in a hybrid mode from the ILO in Geneva and comprised meetings of several working groups, technical exchanges as part of the COP on alignment as well as the continuation of the work of the climate change working group. Last, a P4H Sustainable Financing for Health Accelerator (SFHA) joint session presented an opportunity to discuss relations with initiatives outside of the P4H Network. The May meeting discussed the P4H technical product review guide and the products to be reviewed during 2024. These are the P4H Political Economy Tool for partnership collaboration proposed by the P4H-CD, and a proposed journal article, “The Solidarity Principle for Health Financing to Achieve UHC in an Underfunded Health System”, from the P4H member in Malawi.

#### P4H Network monitoring and evaluation

2023–2024 was a breakthrough year for M&E, thanks to the commitment of the P4H-TEG cochairs, the M&E technical group, GIZ and the P4H-CD. During the year, several results were achieved.

#### On monitoring

- Agreement on a monitoring framework and a monitoring dashboard
- Agreement on reporting templates for deployed P4H-CFPs
- Development of reporting templates to be tested for appointed P4H-CFPs
- Development of a concise (new format) P4H Network workplan for 2023–2024
- Agreement on the monitoring indicators’ 2023–2024 quantitative objectives

#### As a result:

The P4H Network now has a full set of frameworks and templates for its monitoring, ready for implementation in 2024–2025.

#### On evaluation

- Development of an evaluation matrix (all levels)
- Implementation of country-based evaluation pilots (in Chad and Côte d’Ivoire)

#### As a result:

Once the P4H Network has developed and carried out terms of reference in line with the evaluation matrix, the full P4H M&E framework can be considered as being in place.

#### Engaging with potential new members for the P4H Network

The collaboration with the Fudan University School of Public Health (FUSPH) in **China** as a P4H member laid a strong and favourable foundation to expand collaboration with Chinese central government agencies. A meeting with the director of the Global Health Research Division of the China National Health Development Research Center of the MOH of China in May 2024 demonstrated the success of this new connection. National experts from **Indonesia** and the **Philippines** were also approached and agreed to explore the value of joining the P4H Network. Additionally, the P4H-CD worked with **Zambia’s** National Health Insurance Management Authority (NHIMA) and the Bolivian Catholic University San Pablo to process their applications to become P4H members.

#### P4H Coordination Team meetings

The P4H-CT meetings comprise the entire P4H-CD (about 20 people, including consultants) and the P4H-CFPs. These meetings serve several purposes, including informing P4H-CFPs about the P4H Network’s development and global health news, sharing among the P4H-CFPs on country reforms and supporting and nurturing cross-institutional relationships. The meetings are also opportunities to identify areas of collaboration and support among the P4H-CFPs.

In the reporting period, 10 meetings were held that included members of the P4H-CT (the P4H-CT includes all P4H-CFPs). These included five regular P4H-CT meetings, one dedicated meeting for P4H-CFPs and other experts in francophone Africa, two dedicated meetings for appointed P4H-CFPs, and two P4H-TEG meetings to which all P4H-CFPs were invited. All together, these meetings comprised a continuum of meetings involving P4H-CFPs.

Noteworthy accomplishments this year included a dedicated session on UHC and diabetes, a discussion that the P4H-CD initiated about the Economics of Health for All, specific requests from the P4H-CFPs to gain support for actuarial and public financial management studies and exchanges about the specific role of appointed P4H-CFPs.

#### COHERENT COLLABORATION FRAMEWORKS (P4H NETWORK EXPECTED OUTPUT 3)

##### JOINT TECHNICAL ASSISTANCE AND OTHER COLLABORATIVE SUPPORT MODALITIES Joint capacity-building in social health protection and health financing

In **Ethiopia**, the P4H-CFP served as a resource person at the refresher training organized for the ninth-round national health account (NHA) study and for the global WHO-facilitated advanced HF course. He also guided students recruited from Ethiopia, **Ghana** and **Uganda** in course assignments and tutorials.

In December 2023 in **Zambia**, a training programme on M&E of social health insurance schemes to the NHIMA, and MOH and Ministry of Labour and Social Security of Zambia was organized by the ILO in collaboration with the Global Fund.

The same month in the **DRC**, the P4H-CFP strengthened his capacities for M&E of SHP schemes and institutional arrangements that support the implementation of a universal SHP system with a training on SHP.

The P4H Network contributed to a collaborative interactive session at the ILO’s flagship training centre, the ITCILO, titled “Social Health Protection – Addressing Inequities in Access to Health Care”. Representatives from the P4H-CD members, the P4H-RFP and P4H-CFPs jointly presented a session titled “Partnerships for the Extension of Social Health Protection to Previously Uncovered Groups”. This session emphasized the crucial role of partnerships in advancing SHP and HF. Strategic regional partnerships involving P4H and the CONNECT network were also emphasized. The session eventually illustrated the role of P4H-CFPs, sharing Cameroon’s experience.

#### ALIGNMENT

The P4H-CD participated in regular SFHA meetings throughout the year, and the P4H-CFPs were continuously involved in country alignment processes and efforts.

At the 2024 Prince Mahidol Award Conference, the P4H Network led a side meeting that focused on financing and aligning integrated services in fragile settings. A panel of experts, with extensive experience in **Afghanistan**, **Myanmar** and **Ukraine** explored key issues and lessons learned from fragile settings.

#### KNOWLEDGE MANAGEMENT AND GLOBAL GOODS Continuous improvement of [www.p4h.world](http://www.p4h.world)

The P4H Network’s website reached a high level of quality in all areas such as overall look and feel, architecture, functionality and subject matter about P4H and the SHP and HF content focused on country information. This achievement was made possible thanks to an expert team of service providers and WHO consultants managed by the P4H-CD.

On the P4H Network’s communication side, visitors can find information about P4H, including its [history](#), and there is a [restricted area](#) for the members of P4H’s governance bodies. On the SHP and HF content side, the platform offers a unique and fast-growing repository of [country](#)-based information and news. Key global-level news and documents also complement P4H’s social media channels, and [country case studies](#) illustrate advances in countries and the contributions P4H-CFPs make. Many more features are available, such as [blog posts](#), references (for example, [frameworks and references](#)) and tools (like the [data tool](#)).

**Publication of blog posts on www.p4h.world**

The knowledge management (KM) team in the P4H-CD intended to and met its aim to post 11 blog posts during the 2023–2024 period, with a mix of various authors and posts from P4H-CT members, on a variety of topics including current SHP and HF current events and priorities of the P4H Network.

**FIGURE 9. BLOG POSTS (JULY 2023 – JUNE 2024)**

Post date	Source	Title	Main topic	Location
15-Jul-2023	WHO	Training Workshop on the Health Financing Progress Matrix for Francophone African Countries	HFPM	Africa
06-Sep-2023	P4H Network	Ever-Growing Health Expenditure and Mandatory Social Health Insurance: What's Next? [3-part series]	From Soviet-era central planning to the post-Soviet SHI umbrella	EECA
12-Sep-2023			The scale of contributory health insurance reforms	
14-Sep-2023			Analysis and next steps	
28-Nov-2023		Gender Blindness in Social Health Protection Could Deter Africa's Progress Towards Universal Health Coverage	Gender and HF	Africa
06-Feb-2024	Wilson Center – Environmental Change and Security Program	Is Health Financing Gender Biased?	Gender and HF	Global
12-Mar-2024	Center for Global Development	World Leaders' Must-Do List in 2024: Next Steps to Secure Pandemic Financing	PPPR	Global
03-Apr-2024	WHO	Key Highlights from the 2023 Montreux Collaborative Meeting	Public financial management	Global
10-May-2024	UNICEF	Realising Sustainable Financing for Primary Health Care in Tanzania	PHC and HF	Global
13-May-2024	ILO	Social Protection for Health and Wellbeing	SHP	Global
12-Jun-2024	SNUGSPH / P4H	New Framework Aims to Assess Domestic Financing for Health Policy and Systems Research	Health systems and research	Asia

**Documentation of processes in countries**

The P4H-CD posts articles on P4H's website that France's National School for Social Security publishes in *Sécu Hebdo*, a weekly newsletter. This new chapter in the P4H Network's collaboration makes the identification of content for country pages in www.p4h.world more efficient and in line with country ownership.

For the other 193 country pages of www.p4h.world, the KM team is implementing a strategy consisting of finding key informants, ideally working in the national administration in charge of SHP and HF. Key informants are people with specialized knowledge of their country who are well qualified to select and/or approve content such as news and documents, which is intended for country pages and potential inclusion on the "Key Documents" section of country pages. Potential key informants would be approached by the P4H Network community managers and could support the community managers in writing country overviews. Country overviews present a country's SHP and HF climate and reforms. In identifying and approaching potential key informants, P4H members play an important role with

their multiple connections. Ultimately, the objective of the KM team is to ensure that the country pages are populated under the guidance of country authorities.

**Documentation of countries in www.p4h.world:**

As of 30 June 2024, www.p4h.world provides overviews for 85 countries, and the P4H Network community managers are engaged with potential key informants in 51 countries. During the reporting period, 254 news pieces and 309 documents were uploaded; 70% of the total are related to countries. Moreover, 60 country pages report news that is less than six months old at the time of publication.

**P4H Network country case studies**

The P4H Network's country case studies provide important information about challenges and progress towards SHP and HF, focusing on collaborations. These case studies are initiated by the P4H-CFPs and supported by the P4H-CD. During the reporting period, nine case studies, illustrated by the table below, were published in www.p4h.world.

**FIGURE 10. COUNTRY CASE STUDIES (JULY 2023 – JUNE 2024)**

Post date	P4H-CFP or P4H-RFP	Title	Main topic	Location
25-Sep-2023	Cristina Manzanares	Mozambique achieves progress in health sector financing, spurred by COVID-19	COVID-19	Mozambique
27-Nov-2023	Marielle Phe Goursat	P4H country focal person in Viet Nam helps with COVID-19 related health financing processes	COVID-19	Viet Nam
27-Nov-2023	Aminata Tou	From aspiration to reality: Cameroon sets the stage for universal health coverage (UHC)	SHI	Cameroon
30-Dec-2023	Niccolò Rotigliano and Virgile Pace	Assessing institutional frameworks for social health protection and health financing	Institutional framework	Cambodia
3-Apr-2024	Aminata Tou	Cameroon launches the pilot phase of universal health coverage with the support of the P4H network	SHI	Cameroon
21-May-2024	Jean-François Caremel	The National Institute for Medical Assistance to accelerate the march towards CSU	SHI	Niger
22-May-2024	Jean-François Caremel	Re-articulating and strengthening the review-programming-monitoring cycle	Alignment	Niger
5-Oct-2024	Jean-François Caremel	Reform of the Fonds Commun Santé to accelerate universal health coverage	Alignment	Niger
4-Dec-2024	Kuki Gasper Tarimo	Zanzibar develops and endorses health services fund bill	Legal framework	Revolutionary Government of Zanzibar

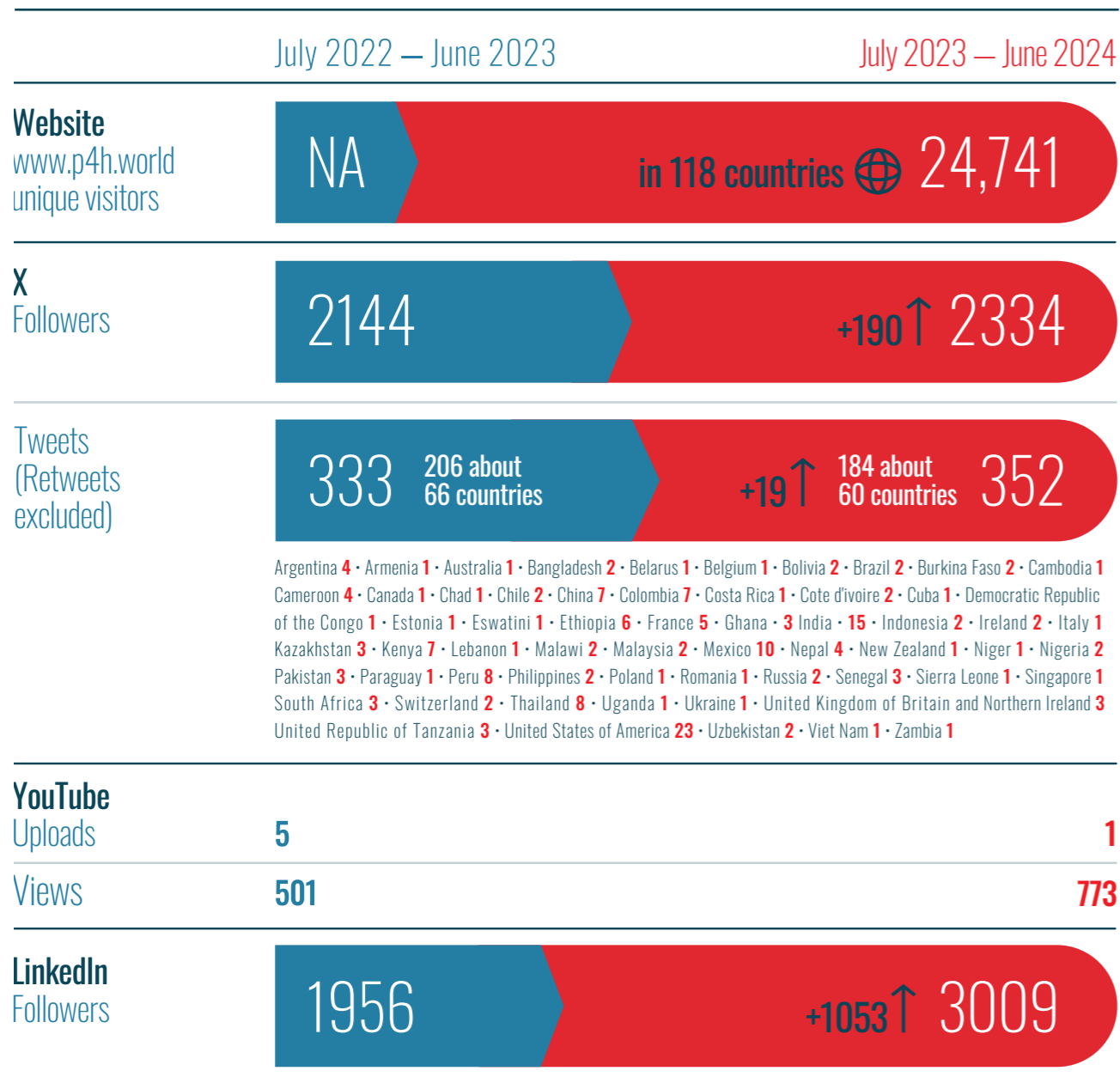
**Global news and documents**

While www.p4h.world’s ultimate objective is to share every important SHP and HF news happening plus documents about all countries, the site still only provides a selection of global news and documents. Content is selected on a weekly basis, together with posts and reposts for the P4H Network’s social media.

**P4H website: registrations v unique visitors**

As of the 2023–2024 reporting year, registration is only required for access to the P4H website’s “Governance” page. Therefore, while in prior years the number of unique registrants was reported, this year the number of unique visitors was counted.

FIGURE 11. DIGITAL ENVIRONMENT



**P4H Network on social media**

In June 2023, the P4H Network’s X account had 2,132 followers. By June 2024, the number of followers had grown to 2,330 – an increase of 198 over one year (9.3%). From June 2023 through March 2024, the average number of tweets posted by P4H per weekday was 0.97. Although P4H’s number of X followers is relatively small, it is nonetheless an active group of followers, with an engagement rate averaging 6.8 between June 2023 and March 2024. Last but not least, at the time of publication P4H had over 3,000 followers on LinkedIn despite the relatively few posts over the past year.

**P4H Network’s governance newsletters**

From July 2023 through June 2024, the P4H-CT published 10 governance newsletters, including 40 articles about the P4H Network’s activities and highlights, 21 introductions of colleagues who are members of P4H’s governing bodies and a selection of 45 country-related news articles and 10 tweets. The newsletters are sent to members of the P4H-SG, P4H-TEG and P4H-CT who numbered around 100 people. These newsletters are all available on the “Governance” area of www.p4h.world (which has restricted access) while many of the articles in them are also available on the area of the website without restricted access.

**COLLABORATION WITH OTHER HEALTH SYSTEMS STRENGTHENING NETWORKS (P4H NETWORK EXPECTED OUTPUT 4)**

**HEALTH FINANCING AND PANDEMIC PREVENTION, PREPAREDNESS AND RESPONSE**

During a high-level, joint ILO-WHO event that took place on 4 October 2023, sessions were organized by the P4H-TEG working group on PPPR. The event was held in hybrid mode at the ILO in Geneva and brought together experts from WHO and the ILO, members of the P4H-TEG and specialists from interagency networks such as the Health and Social Protection Action Research and Knowledge Sharing Network, the Global Partnership for Universal Social Protection to Achieve the Sustainable Development Goals and the Social Protection Inter-agency Cooperation Board.

Key themes included the nexus of SP, employment and social determinants of health, as well as design and implementation features of SP systems that foster health outcomes within PPPR frameworks. The workshop featured insights and good practice examples drawn from country initiatives to inform national-level policy implementation. An [outcome](#) document summarizes key points of agreement emerging from this workshop.

**HEALTH FINANCING, SOCIAL HEALTH PROTECTION AND CLIMATE CHANGE**

At the fall P4H-TEG meeting, which was held on 5 October 2023, immediately after the joint ILO-WHO event on 4 October 2023, P4H-TEG members tackled the workstream of HF, SHP and climate change within the framework of the P4H Network’s health and climate change working group. Presentations included lessons learned from the Summit for a New Global Financing Pact and insights from the financing working group of One Sustainable Health for All Foundation. The P4H-CFPs also provided presentations on the Green Climate Fund, SHP and HF initiatives in Cambodia and Kenya’s efforts to extend SP systems to populations affected by climate shocks.

**HF, SHP AND AGING, OLDER PERSONS AND VULNERABLE POPULATIONS**

The spring 2024 P4H-TEG aimed to highlight the crucial roles of SP and HF in ensuring quality and comprehensive health and social services for aging and vulnerable populations. The first day focused on UHC and universal social protection (USP) in relation to populations over 60, covering perspectives on global financing for long-term care (LTC). It included presentations from the ILO, the SNUGSPH and WHO. The presentation included highlights of a case study about Yuhuan County in **China**, illustrating a pilot SHP model for home-care services for aging populations. A presentation on disability-inclusive SP systems for people with disabilities kickstarted the second day and was followed by strategies for development and integration of community systems for health in SHP and HF for people fighting HIV, AIDS, tuberculosis or malaria. Insights were shared from **Brazil**’s Bolsa Família programme, highlighting its significant impact through conditional cash transfers and robust social worker support for families living in the most extreme poverty, and from **Costa Rica**, on its efforts to expand UHC and USP.

## ECONOMICS OF HEALTH FOR ALL

The key [report](#) of the WHO Council on the Economics of Health for All was released during the reporting period, and the 77th World Health Assembly passed a [resolution](#) on it. This landmark event served as an invitation to reflect on broadening the scope of SHP and HF, particularly beyond the health sector. Therefore, the report was shared within the P4H Network (on [www.p4h.world](http://www.p4h.world) and at a P4H-CT meeting).

## FRAGILE, CONFLICT AND VULNERABLE CONTEXTS

The P4H-CFP in **Myanmar** organized and led virtual study tours focusing on strategic purchasing. High-level officials and development partners as well as implementing partners from specific countries were invited to exchange sessions with Myanmar HF experts. In addition, at the request of the scientific journal [PLOS Global Public Health](#), the P4H-CFP reviewed a manuscript titled “The Cascading Impacts of Attacks on Health in Syria: A Qualitative Study of Health System and Community Impacts”.

## INNOVATIONS FOR HEALTH FINANCING (P4H NETWORK EXPECTED OUTPUT 5)

### P4H NETWORK POLITICAL ECONOMY TOOL

The P4H Network’s Political Economy Tool was revised based on the results of semistructured interviews with the P4H-CFPs and pilot tests in Cambodia and Cameroon. The tool was presented at the P4H-TEG meeting in May 2024.

Experts from Australia, WHO, the ILO and GIZ along with P4H-CFPs and a political economy consultant engaged by WHO were involved in the tool’s development. The tool showcases P4H’s commitment to promote and support collaboration through the P4H-CFPs. Accordingly, the P4H-TEG members approved the tool for P4H’s product review process.

## DIABETES AND UNIVERSAL HEALTH COVERAGE

Following the study report on the Addressing the Challenge and Constraints of Insulin Sources and Supply (ACCISS) Study coproduced by Health Action International and the University of Geneva (UNIGE), UNIGE contacted the P4H Network for a collaboration. The collaboration was included in the P4H 2023–2024 workplan under its expected output 5, on innovation. The results of the study contributed to another project led by UNIGE and funded by the SDC on improving access to medicines and technologies related to noncommunicable diseases.

The results of the study indicate that key performance indicators related to overall UHC, global health expenditure and diabetes generally correlate well with income level. However, certain indicators such as catastrophic health expenditure, diabetes mortality rate, prevalence, disease burden and services availability do not necessarily correlate with income. The study underscores the need for robust PHC systems and comprehensive SHP schemes for effective diabetes management. These schemes should cover a large population segment and include essential diabetes interventions with minimal OOP expenses.

## HEALTH POLICY AND SYSTEM RESEARCH

The P4H Network co-led one of USAID’s Health System Strengthening Accelerator (HSSA) cocreation meetings, with the WHO Alliance for Health Policy and System Research. This meeting aimed to develop a framework to assess and increase domestic resource allocation and financing of health policy and system research institutions in Asia since 2019 together. In this process, the SNUGSPH was selected as an implementing partner. Based on the experiences from Thailand, Viet Nam, the **Republic of Korea** and other countries, the framework was submitted to Results for Development, which is managing the HSSA five-year project. In June 2024, P4H was invited to a workshop to discuss and validate the work outcomes and vision – to strengthen the health policy and research ecosystem in Asia – that the cocreation series produced.

## RARE DISEASES

[Rare Diseases International](#) (RDI) estimates that 300 million people worldwide are affected by rare diseases and face financial hardship without adequate SHP. The P4H-CD initiated contact with this organization and received feedback from experts and countries that validated the need for conceptual clarity on how best to design national policies around funding and arranging care for rare diseases. A joint concept note on rare diseases was drafted with Rare Diseases International, and the potential for future collaboration was explored. A collaboration could focus on gathering information and furthering understanding of existing approaches, country experiences and the need for improving rare-disease financing arrangements with a focus on service and SHP coverage.



# Most Important P4H Network Collaborations in Countries: Snapshots

## AUSTRALIA

The key focus of the P4H Network activities was on the topic of SHP for migrants (discussed in webinar series), grant applications and research. Partners such as CONNECT, Mahidol University and the National University of Singapore undertook these activities.

## BURUNDI

The draft of the HF strategy was completed with recommendations from the high-level national dialogue on HF organized by the East African Community. The HF piloting committee is yet to be operational.

## CAMBODIA

In May 2024, the Office of the Prime Minister of Cambodia published and launched the country's *Roadmap for Universal Health Coverage 2024–2035*, highlighting UHC as a priority. The P4H Network has supported this initiative over the years.

## CAMEROON

The first phase of UHC was implemented over the reporting period. The P4H-CFP facilitated technical exchanges and political dialogue between the stakeholders to clear the arrears bills from health facilities.

## CHAD

In January 2024, the government of Chad provided CNAS with US\$ 3.3 million for the 2024 inauguration of the Medical Assistance Scheme, one of the three UHC schemes.

## CHINA

The appointed P4H-CFP for China, from the FUSPH, presented the topic of LTC in China at the P4H-TEG meeting in May 2024.

## CÔTE D'IVOIRE

The P4H-CFP helped development partners optimize implementation of the country's health insurance scheme, by playing a key facilitation role in related technical exchanges.

## DEMOCRATIC REPUBLIC OF THE CONGO

The P4H-CFP engaged in efforts to extend the SHI scheme to the informal sector.

## ETHIOPIA

The NHA study helped unpack HF challenges. In March 2024, through the leadership of the P4H-CFP and partners, the Federal Ministry of Health of Ethiopia launched the ninth round of the study covering the period from 8 July 2022 through 7 July 2023.

## GUINEA

The P4H-CFP introduced the P4H Network to development partners and shared his country experience in Niger. The French global health regional adviser working in Guinea facilitated this introduction and continued to play a key role to promote P4H's added value.

## INDIA

The L4UHC programme began implementing an ambitious journey in India, with one module organized in November 2023 and several follow-up meetings and workshops.

## KAZAKHSTAN

About 50 national experts in HF from Kazakhstan participated in more than six regional and global events with participation of Kazakhstan as a country during the reporting year.

## KENYA

In 2023, the government of Kenya enacted a series of laws and reforms to improve UHC and SHP. These included acts to establish the NHIF by the Social Health Authority.

## LAO PEOPLE'S DEMOCRATIC REPUBLIC

The P4H-RFP supported the government's efforts to extend SHP to all residents. Joint activities include the revision of the health insurance law (with WHO, the ILO, and the Korea Foundation for International Healthcare) and the health insurance benefit package costing exercise (directed by the ILO with its lead consultant, WHO and the Swiss Red Cross).

## MADAGASCAR

The MCAT P4H-CFP was pivotal in supporting the MOH of Madagascar in the production and dissemination of NHAs. This collaboration was instrumental in the progressive institutionalization of NHAs in the country, aligning all stakeholders on tools, methodologies and objectives, and producing tangible results despite significant challenges.

## MALAWI

The P4H Network member KUHeS proposed a P4H-TEG peer-reviewed product in May 2024. This P4H collaboration will produce a journal article draft including coauthors from USAID's implementing partner Palladium.

## MYANMAR

After the 2021 military takeover disrupted public services and created gaps in service coverage, the P4H Network played a key role in exploring and implementing innovative financing mechanisms, including supporting the design and implementation of performance-based financing initiatives.

## NEPAL

The P4H Network participated in the process for developing the country's [National Health Financing Strategy](#) through the Rapid Results Initiative of the [L4UHC programme](#) and continues to support health systems development in Nepal.

## NIGER

The funding of the P4H-CFP position in Niger ended with the coup d'état there at the end of July 2023. The last six months of his contract were consequently spent on documentation to include on the [Niger country page](#) on [www.p4h.world](#): three country case studies, more than 50 recent documents and a unique selection of key documents.

## NIGERIA

The NHIA advances UHC via the NHIA Act of 2022. GIZ aids in actuarial study, expert recruitment and data collection, collaborating with the P4H Network and the ILO to enhance health insurance initiatives efficiently.

## PAKISTAN

Pakistan made big leaps in health care in the last few years, particularly for the most vulnerable. In Pakistan, the L4UHC programme is leveraging political skill needed to sustain momentum.

## REPUBLIC OF KOREA

The P4H Network activities included the maintenance of an up-to-date country page on [www.p4h.world](#), including a timeline. The country member was an active P4H-TEG cochair during the reporting period.

## RUSSIAN FEDERATION

The P4H member in the Russian Federation organized a health technology assessment conference in which over 300 experts and speakers from the Netherlands, Belarus and Kyrgyzstan participated, along with special guest Sharma Tarang, technical officer for the WHO Regional Office for Europe, Denmark. The Russian Federation also shared the Circle of Kindness Foundation, which paved the way for a collaboration on rare diseases.

**SENEGAL**

Senegal joined the P4H Network in November 2023. The [appointed P4H-CFP](#) engaged regularly with the P4H-CD and P4H-TEG for the country to benefit from P4H's resources and to share about Senegal's SHP and HF policies and related developments. The [Senegal](#) country page on [www.p4h.world](#) is one result of this collaboration.

**SIERRA LEONE**

The P4H-CFP supported the development of the SLeSHI including the review of standard operating procedures for the scheme and facilitated discussions on debt swaps. Her role involved driving strategic policy, stakeholder engagement and mobilizing resources, working closely with major stakeholders to achieve these milestones.

**THAILAND**

Thailand's country page on [www.p4h.world](#) was regularly updated by the P4H-CFP, including much experience sharing. As a P4H Network member, Thailand presented on diabetes and UHC during the ACCISS multistakeholder meeting on 4 December 2023 and supported the P4H-CFP in Myanmar in arranging a virtual study tour to Thailand on strategic purchasing for audiences in Myanmar.

**UNITED REPUBLIC OF TANZANIA**

Learning from the experiences of other countries that have introduced UHI offers valuable insights for conceptualizing UHI within one's own national context. The implementation of UHI in the Revolutionary Government of Zanzibar provides significant lessons for other countries.

**UZBEKISTAN**

WHO and GIZ deployed consultants, with a political economy analysis underway, supported by the P4H Network. A P4H-CFP was being recruited to be deployed in the second semester of 2024.

# Annex

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More specific and detailed information is available in the annex of this annual review.

The annex provides high-level outcomes of the P4H Network by country.

**DOWNLOAD** →



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**www.p4h.world**



**Disclaimer**

This annual review contains general information about the P4H Network and is intended for informational purposes only. The information contained in this annual review is a summary only of the activities carried out by the P4H Network during the period from July 2023 through June 2024. It is not complete and does not include all material information. Please refer to the P4H Network website, [www.p4h.world](http://www.p4h.world), for further information concerning specific activities or contact a staff member of the P4H Coordination Desk.

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