



Global Network for  
Universal Health Coverage and Social Health Protection



Indonesia, 6-10 March 2017

P4H CD – Dr. Michael Adelhardt



# P4H Network

Health financing and social protection for UHC

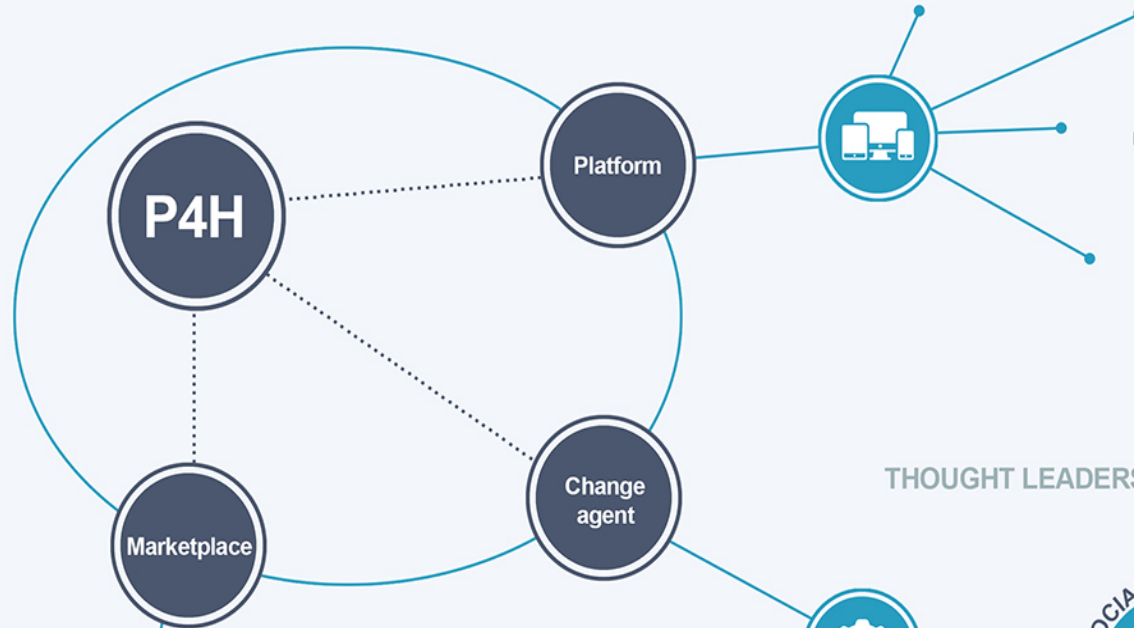
## KEY FIGURES ABOUT THE PLATFORM

**800+**   
registered online members

**35+**   
COUNTRIES

 **13+**  
multi- and bilateral partners


**10+**   
FOCAL POINTS



## THOUGHT LEADERSHIP ACROSS SECTORS

## VALUE CREATION PATHWAY

 Securing value for money and progressing towards UHC

 Connecting and reaching out across sectors

 Enhancing strategy design and implementation performance

 Building bridges between countries and partners

Products and services crafting

Knowledge and insight brokering

Leadership capability building

Health system performance empowering



# Value proposition

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A UHC commitment to help achieve social and economic growth through better performance in health



**Connecting sectors:** health – finance – social – others...



**Fostering political commitment**  
→ combining technical and political solutions



**Enhancing UHC strategy and policy design and implementation performance**



**Improving the dynamics and coherence of collaboration**

# A wide span of products and services

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Policy acumen across sectors leading to a range of products and services to leverage UHC-prone dynamics

-- **P4H Framework:** health – finance – social – others...

-- **Country collaboration models**

- Template for TOR (Cambodian example)
- Regional / Country Focal Points (TOR for functions)
- Collaborative plan

-- **Leadership for UHC program:** tackling political economy and adaptive challenges

-- **New P4H Web Portal:** digital networking

-- **P4H M&E and Learning Tool:** assessing HF policies and strategies for UHC, and collaborative support

-- **Knowledge Management:** focus on political economy assessments

**P4H Country  
Collaboration  
Models**

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**P4HC+**

**The Cambodian example**

# Approach to establishing P4HC+



## Scoping

- **Identifying the major players** amongst development partners in health financing for UHC and social protection
- Perceived **strength of their influence** at various relevant ministries such as health, labour, finance
- What is their budget and intended length of **work and activities**

## Champions

- **Who are the champions** amongst these development partners
- Select 2-3 and elicit their interest in realising P4H objectives within country
- Get those interested engaged and start planning ways of collaboration

# Existing networks



## Scoping

- What coordination/collaboration mechanism do exist for health, health related activities and social protection (especially social assistance)

## Champions

- Who makes up these mechanisms (DPs only or government, non-governmental organizations), what are their objectives, what are ways of working, what is the perceived degree of effectiveness (e.g. talking club vs alignment of activities)
- **What is the added value of P4H; what P4H can do better; what P4H will not do**



# Agreement amongst interested partners



## Members

- **Who to include?** E.g. government involvement may make it a very formal and slow progress; NGOs, if not represented by one umbrella organisation can make membership too big; are contractors to be allowed?

## Objective

- Decide on objectives of the local P4H branch; what to achieve?

## Principles/specific objectives

- What principles do we apply?

## Mode of operations

- How to operate and turn principles/objectives into practice?

# P4HC+ ... the Cambodian branch



## Members

- **17 bi/multilateral partners** focusing on alignment, coordination, -collaboration, cooperation

## Activities

- Initially mainly **exchange of information**
- Later stages effective **alignment of activities** amongst majority partners
- **Effective collaboration** for major opinion pieces for government
- **Co-funding** of technical assistance
- **Collaboration with pooled funding arrangements**

# P4H Leadership for UHC Program

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## Overview

- **What is it?**
- **How does it work?**
- **Making a difference**

# P4H Leadership for UHC Program

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P4H flagship program

Objectives

**GIZ, WBG and P4H CD collaboration** under the umbrella of P4H ...evolving program, open to other partners

Focus on **political economy and adaptive challenges**

## **Objectives:**

- To get a deeper understanding of UHC-related political economy issues and adaptive leadership challenges.
- To jointly reflect on change towards UHC from a leadership perspective, including the role of self-mastery and quality of interactions with other stakeholders.
- To acquire skills for initiating and making change towards UHC happen.

# P4H Leadership for UHC Program

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Key elements

and

Theory of Change

-- **UHC complexity:** health and social justice; technical and political; adaptive challenges; system thinking; underlying mental models; strategizing;

-- **Self as an instrument:** personal connection and commitment; deeper levels of listening and communication; sensing; journaling;

-- **Team:** working more effectively as a team; common purpose; building trust; enhancing quality of interactions (*level 3/4 interaction*)

-- **Stakeholder engagement:** mapping/sculpting; common vision; coalition building; stakeholder dialogue; collective action (RRI);

# L4UHC – Program Design

Preparation

Kick-off  
Module No 1

Collective  
action  
Module No 2

Country Programs  
(RRI in 120 Days)  
(kick-off, mid-term review,  
final review)

Closing  
Module No 3

Follow-up  
(local,  
optional)

Max. 5- 6 months between  
M2 and M3

3 months

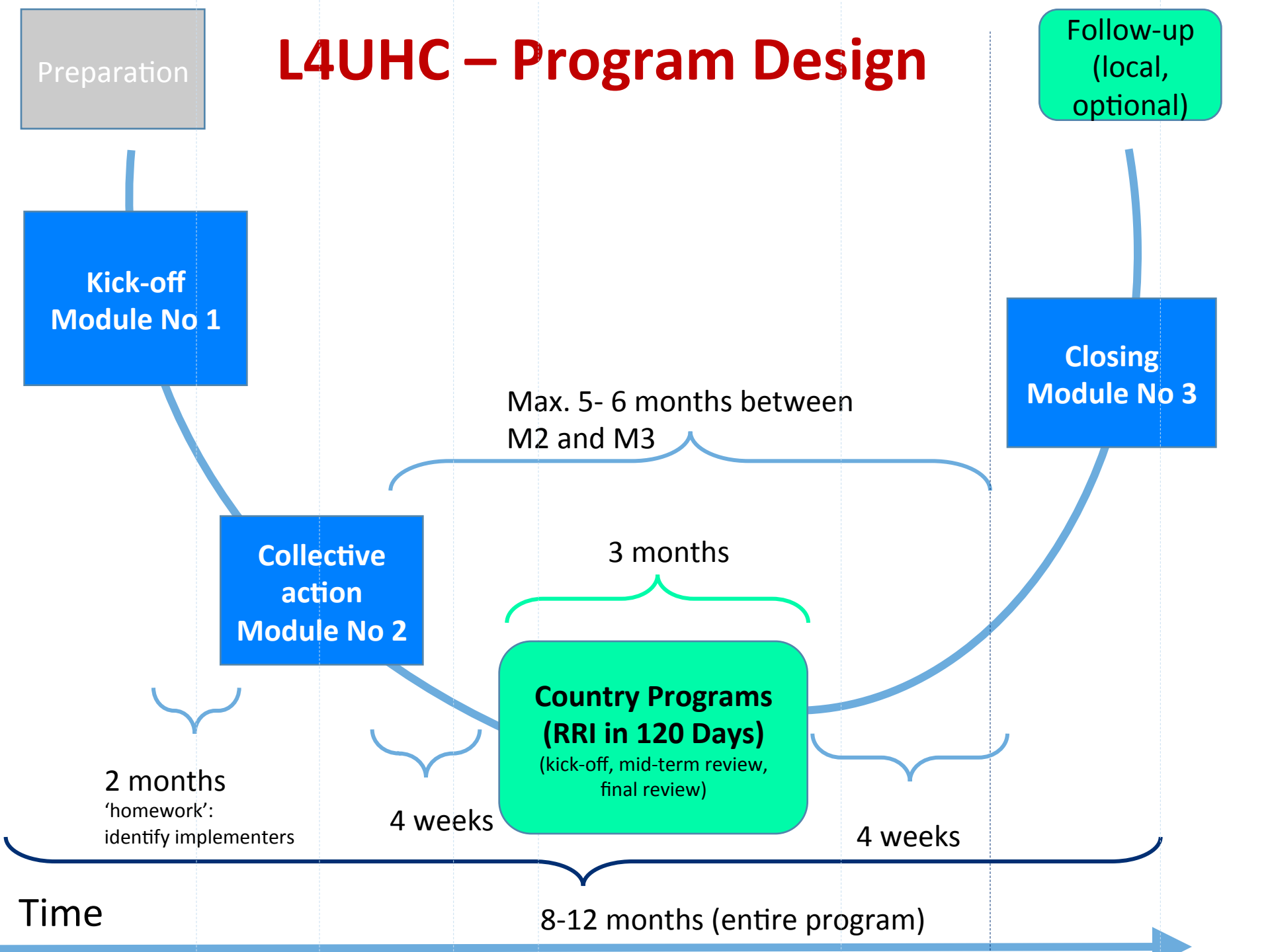
2 months  
'homework':  
identify implementers

4 weeks

4 weeks

8-12 months (entire program)

Time



# P4H Leadership for UHC Program

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## Key messages

Widespread support for the idea of UHC, but realising **UHC at country level is contentious**.

**Strong leadership is essential** to move beyond policy impasses.

**UHC is a complex** issue in a complex environment, technical answers fail to address such complexity.

Through L4UHC, **P4H replicates its innovative network structure** by engaging key individuals in a joint learning process.

The program is based on **advanced change and collaborative technology**, including the latest leadership methods (U-theory and others), tools and individual practices.

L4UHC activities are fully **embedded in existing UHC country processes** and strongly related to ongoing P4H Network support.

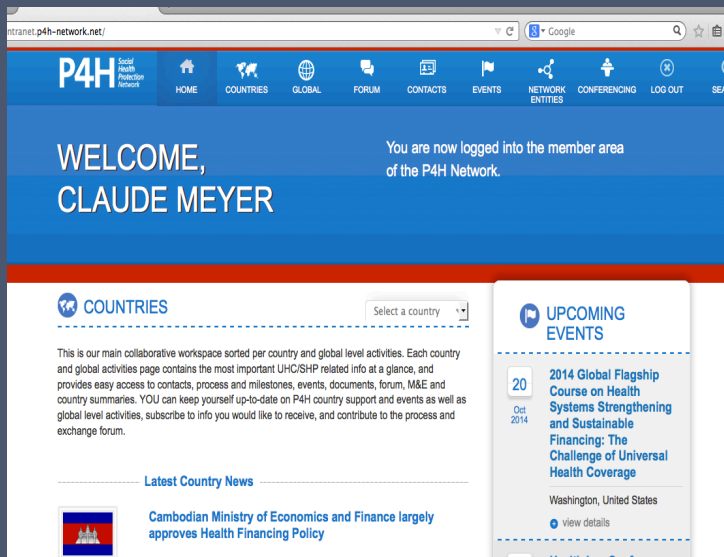
# P4H Leadership for UHC Program

## L4UHC M&E framework

1. Need/demand	2. L4UHC intervention	3. L4UHC results
<p><b>L4UHC diagnostic:</b></p> <ul style="list-style-type: none"> <li>- Country selection</li> <li>- Political economy challenges</li> <li>- Leaders/participant selection</li> <li>- Link to DP operations</li> <li>- Link to P4H support process</li> </ul>	<p><b>L4UHC strategic fit:</b></p> <ul style="list-style-type: none"> <li>- Key issues have been taken up</li> <li>- RRI match identified priorities</li> <li>- L4UHC complements and boosts DP operations and joint P4H support processes</li> </ul> <p>L4UHC <b>design</b> is timed and tailored to needs/demand</p> <p>L4UHC <b>content</b> responds to need and is aligned to objectives</p> <p>Quality of L4UHC <b>delivery</b></p>	<p><b>Participant results</b></p> <ul style="list-style-type: none"> <li>- Satisfaction with L4UHC</li> <li>- Better understanding of UHC</li> <li>- Improved leadership and stakeholder engagement skills</li> <li>- Application of new skills (RRI)</li> </ul> <p><b>Multi-sectoral team building</b></p> <p><b>Inter-country learning</b></p> <p><b>UHC process results</b> (RRI, others)</p> <p>Successful link to <b>DP operations</b> and <b>P4H support process</b></p>



# P4H Web Portal



P4H Social Health Protection Network
 HOME
COUNTRIES
FORUM
CONTACTS
EVENTS
NETWORK ENTITIES
CONFERRING
SEARCH
LOG OUT


BANGLADESH
DETAILS
EVENTS
DOCUMENTS
FORUM
M&E
CONTACTS

### CONTACTS

**Country Level**

- Greg Adams**  
USAID
- B Alam**  
WB
- N Chowdhury**  
USAID
- Derek George**  
SDC
- Francisco Katayama**  
WHO
- Jacqueline Mahon**  
WB
- Olivia Nieveras**  
WHO
- Habibur Rahman**  
KfW
- Paul Rueckert**  
GIZ
- Shahidzaman**  
ILO
- Lisa Steinacher**  
KfW
- Karsten van der Oord**  
GIZ

### STATISTICS



<b>Total population</b>	<b>Poor population</b>	<b>Informal sector</b>
148,692,000	31,5%	87.7%
<b>GDP p.c.</b>	<b>Econ. growth</b>	<b>Debt</b>
714	6%	tba
<b>GGE as % GDP</b>	<b>GHE as % GGE</b>	<b>GHE as % GDP</b>
15%	9%	1%
<b>OOP</b>	<b>THE p.capita</b>	<b>DP funding</b>
81%	\$27	7%
<b>MMR</b>	<b>Fully immun. children</b>	
194/100,000	84%	

### Country Summaries

[WHO](#)
[WB](#)
[ILO](#)
[GIZ](#)

### PROCESSES (P) AND MILESTONES (M)

New process/milestone

19.11.13

P 1st Draft of National Social Protection Strategy - Nov 13

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A first draft of the National Social Protection Strategy (NSPS) has been circulated for comment. This is an excellent opportunity to foster dialogue between stakeholders in the health and social protection sectors, and to ensure coherence of the Health Financing Strategy (HSF) and the NSPS.

P4H members may want to comment or provide feedback through the UN SP Theme Group, which will meet on 25 November in Dhaka on this matter.

2013\_11\_15\_Bangladesh\_National\_Social\_Protection\_Strategy\_1st\_draft - 3435.9 KfB

# P4H M&E and Learning Tool

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## Framework

# Framework for P4H HFS M&E and Learning Tool

## Health Financing Strategy (HFS)

### HFS development and implementation

- Involves stakeholders and is embedded in local processes
- Seeks balance between technical and political solutions

### Desired future state

- Health rises among national priorities, greater equity, more legal entitlements
- Improved population, service and cost coverage (UHC)
- Improved health, health systems and social health protection results

### Current state

- Economic, socio-political and governance context
- Current UHC and HF situation
- Underlying root causes for UHC challenges
- Stakeholders' values, beliefs and interests

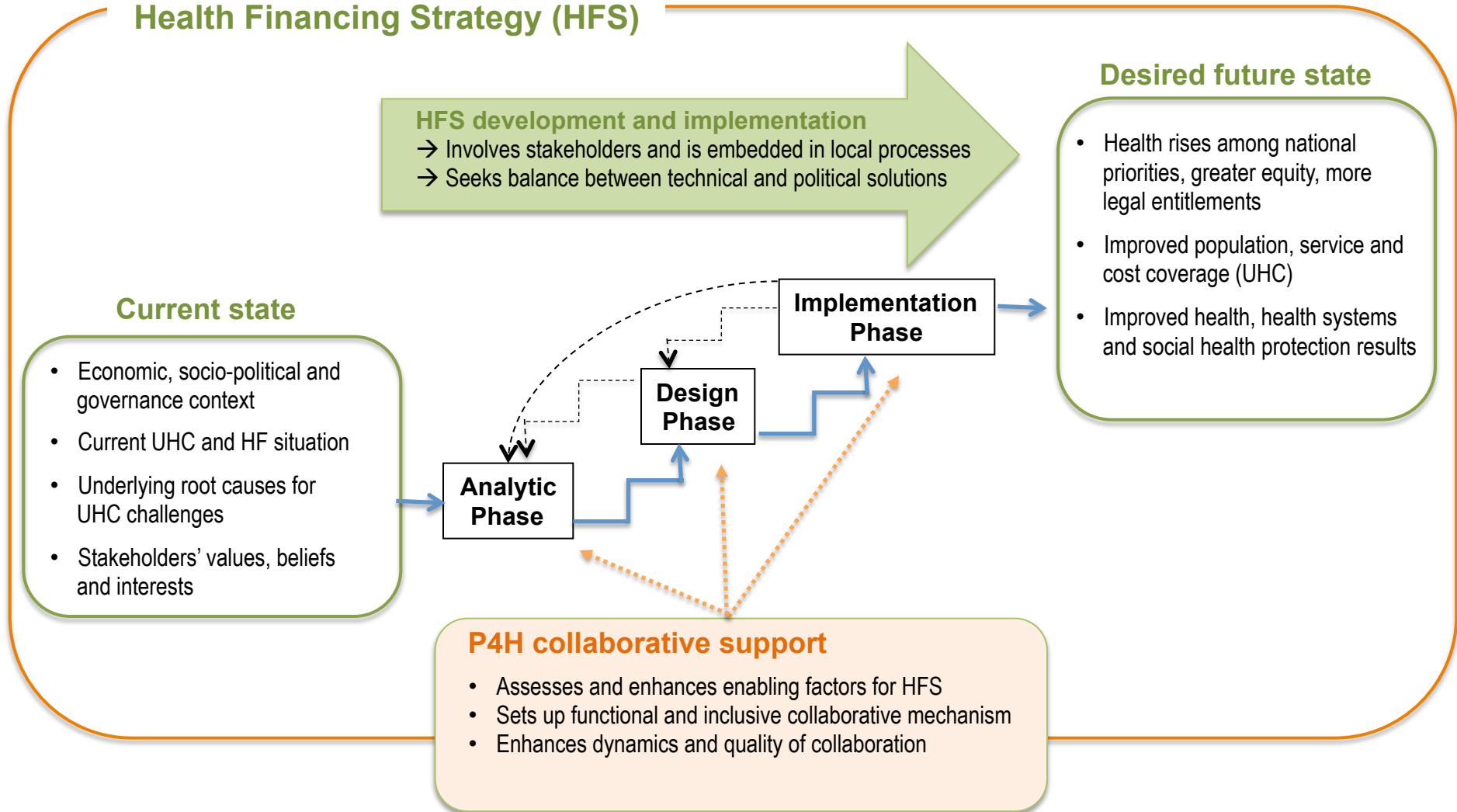
Analytic Phase

Design Phase

Implementation Phase

### P4H collaborative support

- Assesses and enhances enabling factors for HFS
- Sets up functional and inclusive collaborative mechanism
- Enhances dynamics and quality of collaboration



Connect with us: [www.p4H.world](http://www.p4H.world)

